

# RICE ENERGY FINANCE

SUMMIT 2019



## Shifting Goalposts: Energy at the Nexus of Capital Discipline and Value Creation

November 1, 2019

McNair Hall | Rice University



**RICE | BUSINESS**  
Jones Graduate School of Business

7am - 8:15am	Registration and Networking Breakfast
8:15am - 8:30am	Chair's Welcome
8:30am - 9:30am	Morning Keynote: Fireside Chat with Rice Business Dean Peter Rodriguez (Livestream) <ul style="list-style-type: none"> <li>▪ <b>Robert S. Kaplan</b>, President &amp; CEO, Federal Reserve Bank of Dallas</li> </ul>
9:30am - 10:30am	<p><b>ENERGY CHIEF FINANCIAL OFFICER ROUNDTABLE</b></p> <ul style="list-style-type: none"> <li>▪ <b>Julian Bott</b>, Executive Vice President and Chief Financial Officer, Southwestern Energy</li> <li>▪ <b>Tim Driggers</b>, Executive Vice President and Chief Financial Officer, EOG Resources</li> <li>▪ <b>Stephen Riney</b>, Executive Vice President and Chief Financial Officer, Apache Corporation</li> <li>▪ <b>Brenda Schroer</b>, Senior Vice President, Chief Financial Officer and Treasurer Concho Resources</li> </ul> <p><i>Moderator: Jeanine Wai</i>, Senior Research Analyst, Oil and Gas Coverage, Barclays</p>
10:30am - 11am	Networking Break - Anderson Family Commons
11am - 12pm	<p><b>THE ENERGY INDUSTRY'S ESG EVOLUTION</b></p> <ul style="list-style-type: none"> <li>▪ <b>Christine Besset</b>, Associate Director, S&amp;P Global Ratings</li> <li>▪ <b>Fiji George</b>, Director, Climate and Sustainability, Cheniere Energy</li> <li>▪ <b>Melody Meyer</b>, Independent Non-Executive Director and Board Member, BP</li> <li>▪ <b>Christopher Smith</b>, Senior Vice President, Policy, Government and Public Affairs, Cheniere</li> <li>▪ <b>Danielle Sugarman</b>, Vice President, Investment Stewardship for Energy and Utilities, BlackRock</li> </ul> <p><i>Moderator: Alanna Fishman</i>, Vice President, Cornerstone Energy Solutions</p>
12pm - 1pm	Networking Lunch - Anderson Family Commons
1pm - 1:45pm	Afternoon Keynote <b>Andrew Gould</b> , Board Member, Saudi Aramco; Partner, CSL Capital Management
1:45pm - 2:45pm	<p><b>MIDSTREAM STRATEGIES AND CAPITAL FORMATION</b></p> <ul style="list-style-type: none"> <li>▪ <b>Brian Conner</b>, Managing Director and Co-Head of Midstream Investment Banking, Jefferies &amp; Co.</li> <li>▪ <b>Hillary Holmes</b>, Partner and Co-Chair of the Capital Markets Group, Gibson Dunn</li> <li>▪ <b>Jeff Jorgensen</b>, Managing Director and Energy Portfolio Manager, Brookfield Asset Management</li> <li>▪ <b>Sam Pitts</b>, Managing Partner, EnCap FlatRock Midstream</li> </ul> <p><i>Moderator: Kenny Feng</i>, Founder and Board Member, Alerian; Host of Energy Titans Podcast</p>
2:45pm - 3:15pm	Networking Break - Anderson Family Commons
3:15pm - 4:15pm	<p><b>PRIVATE EQUITY PERSPECTIVES</b></p> <ul style="list-style-type: none"> <li>▪ <b>Carolyn Hansard</b>, Senior Investment Manager of Energy, Teacher Retirement System of Texas</li> <li>▪ <b>Robert Horn</b>, Senior Managing Director and Co-Head of GSO Energy Platform, Blackstone</li> <li>▪ <b>Hyder Kazimi</b>, Partner, Energy and Private Equity Practice, McKinsey &amp; Company</li> <li>▪ <b>David Rockecharlie</b>, Member and Head of Energy Real Assets, KKR &amp; Co.</li> </ul> <p><i>Moderator: Kraig Grahmann</i>, Partner and Head of Energy Finance Practice, Haynes and Boone</p>
4:15pm - 5:15pm	<p><b>ENERGY GROWTH AND INVESTMENT OUTLOOK</b></p> <ul style="list-style-type: none"> <li>▪ <b>Raoul LeBlanc</b>, Vice President for North American Unconventionals, IHS Markit</li> <li>▪ <b>Mike Kelly</b>, Managing Director, Head of E&amp;P Research, Seaport Global Securities</li> <li>▪ <b>Regina Mayor</b>, Global and U.S. Sector Leader for Energy and Natural Resources, KPMG</li> <li>▪ <b>Michael Roberts</b>, Managing Director, Head of Oil &amp; Gas Capital Markets, Houlihan Lokey</li> <li>▪ <b>Paschall Tosch</b>, Vice Chairman of Investment Banking, J.P. Morgan</li> </ul> <p><i>Moderator: Jeffrey Spittel</i>, Managing Director, U.S. Energy Capital Markets Practice, FTI Consulting</p>
5:15pm - 5:30pm	Closing Remarks <b>William Arnold</b> , Professor in Practice of Energy Management, Rice Business
5:30pm - 7pm	Networking Reception Supplied by Karbach Brewing - Anderson Family Commons

Dear Rice Energy Finance Summit Attendees:

Welcome to the 11th annual Rice Energy Finance Summit, Rice University's premier student-organized energy conference hosted by Rice Business. The summit serves to promote forward-looking discussions on the most relevant energy finance, investment and strategy topics affecting the global energy industry today. We hope you use this conference to deepen your sector acumen, expand your network and build long-lasting business relationships. In framing the status of the energy industry in 2019, we are the first to admit we have more questions than answers. In our view, the current industry dialogue is bounded by two distinct goalposts. On one side, we have the management motto of "capital discipline," and on the other, we have investor demands for "value creation." Thus, the space between these goalposts is precisely where we will focus today's discussions under our strategic theme of **Shifting Goalposts: Energy at the Nexus of Capital Discipline and Value Creation.**

We have designed our agenda to deliver actionable commentary from a diverse and influential group of decisionmakers. We start with a keynote address by Federal Reserve Bank of Dallas President Robert Kaplan, who will respond directly to Federal Reserve interest rate action and share his views on the energy economy. We then shift into a roundtable of CFO's from four leading independent E&P companies to discuss the interplay between capital discipline and shareholder value. From the C-Suite, we turn into the critical topic of environmental, social, governance, or ESG, and the impact of this low-carbon investment paradigm on the energy industry. After lunch, we move into a fireside chat with the honorable Andrew Gould, who will share his distinguished views on the energy transition and the outlook for energy investments. From the energy transition, we shift into our afternoon panel discussions focused on the midstream complex and the role of private investors in supplying alternative sources of capital to the industry. We conclude with a no-nonsense discussion of the sector's key challenges and growth prospects heading into 2020.

Like the industry itself, we are forced to adapt and create lasting value. With that, we have implemented several new measures this year. We will host a livestream for national viewership of President Kaplan's keynote remarks; we have introduced a digital Q&A platform, Slido, to facilitate meaningful audience interaction; we have enhanced the visibility of our sponsors with breakout sessions and booths; and most critically, we have worked to ensure the summit reflects the need for greater diversity and inclusion across the sector. We owe a great deal of gratitude to our speakers, sponsors, attendees, classmates and the Rice Business and Rice University community for supporting this event. We also extend a special thank you to previous student organizers for passing us this unique torch and serving as an invaluable resource to us and future committees.

Sincerely,

The Rice Energy Finance Summit Organizing Committee, 2019



*Lucas Bifera*  
**LUCAS BIFERA**  
 Chairman



*Beatriz Aguirre*  
**BEATRIZ AGUIRRE**  
 Chief of Staff, Sponsorship



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**ALLISON CEDENO**  
 Strategy

## 2019 REFS COMMITTEE

Each year a team of MBA candidates from Rice Business is selected to organize the Rice Energy Finance Summit. The team works together for 10 months to create and deliver the school's largest student-run event, applying key business management fundamentals in the process. We hope to continue this tradition for years to come.

### COMMITTEE CHAIRPERSONS

- Lucas Bifera**
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- William M. Arnold

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- Chad Payne
- David Sawyer
- Kathleen Wu

# KEYNOTE SPEAKERS



## ROBERT S. KAPLAN

**Chairman, SFC Partners**

Robert Steven Kaplan has served as the 13th president and CEO of the Federal Reserve Bank of Dallas since September 8, 2015. He represents the Eleventh Federal Reserve District on the Federal Open Market Committee in the formulation of U.S. monetary policy and oversees the 1,200 employees of the Dallas Fed.

Kaplan was previously the Martin Marshall Professor of Management Practice and a Senior Associate Dean at Harvard Business School.

He is the author of several books, including *What You Really Need to Lead: The Power of Thinking and Acting Like an Owner*; *What You're Really Meant To Do: A Road Map for Reaching Your Unique Potential*; and *What to Ask the Person in the Mirror: Critical Questions for Becoming a More Effective Leader and Reaching Your Potential*.

Prior to joining Harvard in 2006, Kaplan was vice chairman of The Goldman Sachs Group, Inc. with global responsibility for the firm's Investment Banking and Investment Management Divisions. He became a partner in 1990 and served as co-chairman of the firm's Partnership Committee. He was also a member of the Management Committee.



## ANDREW GOULD

**Board Member, Saudi Aramco; Partner, CSL Capital Management**

Andrew Gould is a member of the Board of Directors of Saudi Aramco, a partner of CSL Capital Management, a private equity firm that specializes in energy services, and Chairman of Kayrros Advisory Board, an advanced data analytics company.

He was Chairman of BG Group PLC, from May 2012 until its sale to Royal Dutch Shell in February 2016. Prior to this, he was Chairman of Schlumberger from August 2011 until April 2012 and Chairman and Chief Executive Officer of Schlumberger from February 2003 to July 2011. Under his leadership, Schlumberger revenue grew from \$14Bn to \$39Bn. In previous assignments across his 37-year career, he was Chief Operating Officer of Schlumberger, Treasurer of Schlumberger, Executive Vice President of Oilfield Services, President of Schlumberger Wireline and Testing, and President of Sedco Forex. He previously held a series of positions in finance and management in Asia, Europe, and the United States.

# ENERGY CHIEF FINANCIAL OFFICER ROUNDTABLE



**JULIAN BOTT**

**Executive Vice President and Chief Financial Officer, Southwestern Energy**

Julian is executive vice president and chief financial officer of Southwestern Energy. He joined SWN in 2017. Julian has deep-rooted experience in finance and oil and gas. He has served as CFO of SandRidge Energy, Texas American Resources and 3DMD Technologies. Previously he held executive positions at the Toronto Dominion Bank and Bankers Trust Company. Julian holds a bachelor's degree in economics from Harvard University and an MBA from Rice University.



**TIM DRIGGERS**

**Executive Vice President and Chief Financial Officer, EOG Resources**

Tim Driggers is executive vice president and chief financial officer of EOG Resources, Inc., a position he has held since April 2016. Tim is EOG's principal financial officer. He previously served as vice president and chief financial officer from 2007 to 2016; vice president and chief accounting officer from 2003 to 2007; vice president, accounting and land administration from 2001 to 2003; and vice president and controller from 1999 to 2001. Tim joined a predecessor of EOG in 1995. He earned a Bachelor of Science degree in accounting from the University of South Alabama and is a Certified Public Accountant.



**STEPHEN RINEY**

**Executive Vice President and Chief Financial Officer, Apache Corporation**

Stephen Riney was appointed executive vice president of Apache on Feb. 18, 2015, and chief financial officer effective March 3, 2015. Prior to joining the company, he served as chief financial officer for BP Exploration and Production from July 2012 to January 2015, and global head of mergers and acquisitions for BP plc from January 2007 to June 2012. Riney holds an MBA from The University of Chicago Booth School of Business and a bachelor's degree in accounting and finance from the University of Notre Dame.



**BRENDA SCHROER**

**Senior Vice President and Chief Financial Officer, Concho Resources**

Brenda Schroer is senior vice president, chief financial officer and treasurer at Concho Resources, an independent oil and gas company headquartered in Midland, Texas, and focused on the Permian Basin. Since 2013 she has led the company's finance, accounting, investor relations and information technology functions. Previously, Brenda worked 14 years for Ernst & Young in Dallas, London and New York, gaining expertise on IPOs, mergers and acquisitions and capital markets activity. Her most recent position was in their national office as an Americas Oil & Gas Sector Resident within the national audit practice. A CPA, Brenda earned a Master of Accounting from Texas A&M University and B.B.A. in Accounting from West Texas A&M University.



**JEANINE WAI – MODERATOR**

**Senior Research Analyst, Oil and Gas Coverage, Barclays**

Jeanine Wai is the U.S Integrated Oil and Oil & Gas Exploration & Production (E&P) analyst at Barclays. Prior to that, she covered SMID Cap E&P at Citi for over three years during which time she ranked as an Institutional Investor Rising Star in 2016 and 2017. Jeanine has a variety of experience on the buy and sell sides and in the industry. She also worked as an E&P analyst at Nexus Asset Management and a VP on the E&P Equity Research Team at J.P. Morgan. Jeanine's industry experience includes working as a financial analyst performing structured finance and M&A at Bechtel for the Oil, Gas & Chemicals division. She began her professional career at Chevron. Jeanine has a B.S. in chemical engineering from the University of California-Berkeley and an MBA from MIT.

# THE ENERGY INDUSTRY'S ESG EVOLUTION



## CHRISTINE BESSET

**Associate Director, S&P Global Ratings**

Christine Besset is an associate director in the Corporate Ratings group at S&P Global Ratings in Dallas, with primary responsibilities for analyzing various exploration and production and oil field services companies in the oil and gas industry. She joined the U.S. oil and gas team in 2011 and is based in S&P Global Dallas office. Prior to that, Christine worked five years as an analyst for S&P Global in Europe, with primary responsibilities in the chemicals and real estate industries. She also worked for French bank BNP Paribas. Christine earned an MBA from the University of Texas at Dallas, and a Master of Science in engineering from Ecole Centrale de Lyon.



## MELODY MEYER

**Independent Non-Executive Director and Board Member, BP**

Melody Meyer retired from Chevron after 37 years of distinguished service with extensive leadership expertise in global upstream operations, strategic and business planning, major capital project execution, capital allocation, and in delivering superior financial results. She has joined the boards of BP, AbbVie, and National Oilwell Varco as a non-executive director in 2017 and serves on the Board of Trustees of Trinity University and on the Board of the National Bureau of Asian Research. Melody is president of two companies, Melody Meyer Energy LLC and Women with Energy LLC. She earned a B.S. in mechanical engineering science from Trinity University and has attended Dartmouth Tuck Executive Education program.



## FIJI GEORGE

**Director, Climate & Sustainability, Cheniere Energy**

Fiji George has more than 24 years of experience related to energy and environmental issues spanning the natural gas value chain. He was a member of the National Academies of Sciences, Engineering and Medicine committee that published a study on methane emissions. Fiji has been involved in several multi-stakeholder studies and is a co-author on multiple peer-reviewed papers. Prior to joining Cheniere, he worked at Southwestern Energy, Shell and El Paso Energy. Fiji earned a master's in environmental engineering from Texas A&M University and a bachelor's in mining engineering from Anna University, India.



## DANIELLE SUGARMAN

**Vice President, Investment Stewardship for Energy and Utilities, BlackRock**

Danielle Sugarman is a vice president with BlackRock's Investment Stewardship team and serves as the lead analyst for their energy, utilities, pharmaceutical and biotech portfolios in the Americas. Her work includes matters related to corporate strategy, governance, environmental and social matters, M&A considerations, proxy contests and hostile takeover bids. Danielle also votes BlackRock's shares at corporate annual and special meetings. She has particular expertise in climate change, sustainability and environmental and securities law. Prior to joining BlackRock, Danielle practiced as an attorney for over 10 years. She has a JD from Penn Law School and graduated summa cum laude in history and political science from Barnard College, Columbia University.



## ALANNA FISHMAN – MODERATOR

**Vice President, Cornerstone Energy Solutions**

A subject matter expert on environmental, social, governance (ESG) strategic planning, Alanna Fishman specializes on the nexus between business, energy and sustainability. Her work focuses on developing risk mitigation strategies for clients to enhance financial performance, grow shareholder value and capitalize on operational excellence. She leverages road mapping, project management and communications skills to deliver benchmarking, materiality assessments and stakeholder engagement to clients. Alanna has worked as director of policy and social responsibility at HBW Resources, starting her career as project manager at IHS Markit and then global business analyst at Newmont Mining. Alanna earned a master's degree in global economics and energy from Johns Hopkins University, the School of Advanced International Studies (SAIS).



## BRIAN CONNER

### **Managing Director and Co-Head of Midstream Investment Banking, Jefferies & Co.**

Brian Conner is a managing director with Jefferies LLC in the Energy Investment Banking Group focused on the Midstream Sector. He joined the firm in 2012. Since joining Jefferies, Brian has completed more than 70 transactions involving cumulative consideration of approximately \$150 billion. He received a B.S. in business from Virginia Tech and an MBA from the University of North Carolina at Chapel Hill.



## HILLARY HOLMES

### **Partner and Co-Chair of the Capital Markets Group, Gibson Dunn**

Hillary Holmes is a partner in the Houston office of Gibson, Dunn & Crutcher, co-chair of the firm's Capital Markets practice group, and a member of the firm's Securities Regulation and Corporate Governance, Energy and Infrastructure, Oil and Gas, M&A and Private Equity practice groups. She advises companies in all sectors of the energy industry on long-term and strategic capital planning, disclosure and reporting obligations under U.S. federal securities laws, corporate governance issues and stock exchange listing obligations. Hillary frequently advises boards of directors, special committees, and financial advisors in M&A transactions involving conflicts of interest or unique complexities. She received a B.A. from Duke University and a J.D. from the University of Pennsylvania.



## JEFF JORGENSEN

### **Managing Director and Energy Portfolio Manager, Brookfield Asset Management**

Jeff Jorgensen is a portfolio manager and the director of research on the Energy Infrastructure Equities team for Brookfield's Public Securities Group. In this role, he leads the research efforts across the firm's energy infrastructure investment products and provides recommendations on buy and sell activity. Prior to joining Brookfield, Jeff was an executive director at UBS Investment Bank in the Global Natural Resources group after working in Energy Investment Banking at Morgan Stanley and as a finance attorney at Bracewell & Giuliani LLP. Jeff earned a J.D. (with Honors) from The University of Texas School of Law, and a B.A. in economics, managerial studies and sport management from Rice University.



## SAM PITTS

### **Managing Partner, EnCap FlatRock Midstream**

Sam Pitts is a managing partner of EnCap Flatrock Midstream. Prior to that he was part of the senior leadership team in the Global Energy Investment Banking Group at Citigroup. In this capacity, he focused on financial advisory work related to mergers, acquisitions and divestitures within the midstream and upstream sectors, as well as public and private capital market raises. Sam also worked for UBS Investment Bank and Dillon Read & Co. During his investment banking career, he advised on over \$50 billion in transactions and represented issuers in over \$15 billion of securities offerings. Sam holds a B.B.A. in finance from the University of Texas at Austin. He serves on the boards of several EFM portfolio companies.



## KENNY FENG – MODERATOR

### **Founder and Board Member, Alerian; Host of Energy Titans Podcast**

Kenny Feng hosts the Energy Titans podcast, conversations with midstream energy's most influential executives, advisors and investors about their origin stories, biggest decisions and perspectives on the industry's future. He is co-founder of Alerian, which equips investors to make informed decisions about energy infrastructure and Master Limited Partnerships (MLPs). Prior to Alerian, Kenny was managing director and portfolio manager of SteelPath, a Dallas-based MLP investment manager. He previously covered MLPs, electric and gas utilities, and diversified gas companies at Goldman Sachs in their Global Investment Research Division. Kenny graduated summa cum laude with a B.S. in economics and a B.A. in international studies from the University of Pennsylvania, and is a CFA charterholder.



## CAROLYN HANSARD

### Senior Investment Manager of Energy, Teacher Retirement System of Texas

Carolyn Hansard is currently the senior director for the Energy, Natural Resources and Infrastructure portfolio at the Teacher Retirement System of Texas. She has primary responsibility for the \$16 billion portfolio of fund and principal investments in both equity and credit mandates in the natural resources and infrastructure sectors. Prior to joining TRS, Carolyn spent 17 years at Merrill Lynch in New York, London and Tokyo, holding several senior management positions. She began her professional career with Arthur Anderson as a consultant. Carolyn earned a B.S. and MBA from the University of Texas. She has served on numerous non-profit boards.



## ROBERT HORN

### Senior Managing Director and Co-Head of GSO Energy Platform, Blackstone

Robert Horn is a senior managing director of Blackstone and co-head of GSO Capital Partners' energy platform. He sits on the investment committees for GSO's energy funds and serves on the board of directors of various companies involved in the upstream, midstream and oilfield service sectors, including FourPoint Energy, GeoSouthern Haynesville, Riverbend Oil & Gas, Indigo Haynesville, Gulftex Energy, Sanchez EagleFord and Compass Well Services. Prior to joining GSO Capital Partners, Robert worked in Credit Suisse's Global Energy Group, where he advised on high yield financings and merger and acquisition assignments for companies in the power and utilities sector.



## HYDER KAZIMI

### Partner, Energy and Private Equity Practice, McKinsey & Company

Hyder Kazimi leads McKinsey's Global Energy Private Equity Practice and is a core leader in McKinsey's Energy Practice. In this capacity, he addresses the particular challenges of evaluating new investments and turning around the performance of energy companies. Hyder has more than 15+ years of advisory experience in the energy sector and has partnered with a broad range of private equity and corporate clients across the Americas, Europe and Middle East. He previously worked in the natural resources investment banking division of Goldman Sachs where he focused on mergers and acquisitions. Hyder holds a Master of Business Administration from Harvard University and a Bachelor of Economics from Northwestern University where he graduated with honors.



## DAVID ROCKECHARLIE

### Member and Head of Energy Real Assets, KKR & Co.

David Rockecharlie joined KKR in 2011 and is a member and head of KKR's Energy Real Assets business. He currently serves as chairman of KKR's Energy Investment Committee. Prior to joining KKR, David co-founded RPM Energy, LLC, a privately-owned oil and gas exploration and development company. Previously, he served as co-head of Jefferies & Company's Energy Investment Banking Group and before that was an executive with El Paso Corp. David received an A.B., magna cum laude, from Princeton University. He and his family actively support a number of non-profit organizations, including the Pediatric Surgery Department of Texas Children's Hospital.



## KRAIG GRAHMANN – MODERATOR

### Partner and Head of Energy Finance Practice, Haynes and Boone

Kraig Grahmann is a partner in the Energy, Power and Natural Resources Practice Group, and is the head of Haynes and Boone's Energy Finance Practice Group. His practice is focused on the representation of banks, private capital providers and upstream energy companies in financing transactions and equity investments and the representation of oil and gas companies in acquisition, divestiture and joint development transactions. He also has significant experience working with ISDA agreements and has been involved in a number of E&P bankruptcies. Kraig holds a J.D. from the University of Houston Law Center and a B.A. in political science and managerial studies from Rice University.

# ENERGY GROWTH AND INVESTMENT OUTLOOK



## PASCHALL TOSCH

**Vice Chairman of Investment Banking, J.P. Morgan**

Paschall Tosch was recently appointed Vice Chairman of Investment Banking for J.P. Morgan. Until May of 2018, he served as the Global Co-Head of Oil & Gas Investment Banking and from 2012-2015 he served as Co-Head of North American Oil & Gas Investment Banking. Paschall joined J.P. Morgan in 1988. He has significant transaction experience in M&A, Equity and Debt Capital markets with major oil, small-to-large cap public independents and private equity backed portfolio companies. Paschall received both his MBA and B.B.A. from the University of Texas at Austin.



## RAOUL LEBLANC

**Vice President for North American Unconventionals, IHS Markit**

Raoul LeBlanc is vice president for North American Unconventionals. He has been with IHS Markit for five years and focuses on evaluating the dynamic onshore arena. Raoul currently leads the development and commercialization of data products that leverage knowledge to make IHS Markit's well and production database insightful for commercial decision-makers. At the same time, he plays a key role in directing research and forecasting of onshore North America and then delivering an integrated, substantive story to executives and investors. Raoul holds an undergraduate degree from Georgetown University and an M.A. in energy and international relations from the School of Advanced International Studies, The Johns Hopkins University.



## MIKE KELLY

**Managing Director, Head of E&P Research, Seaport Global Securities**

Michael Kelly is a partner and head of E&P Research at Seaport Global. His team of E&P analysts covers over 50 companies in the exploration and production sector. He joined the firm in 2011 after spending nearly six years on buy side, working as an energy analyst for Kennedy Capital in St. Louis. Michael earned his MBA at Washington University's Olin School of Business. His undergraduate degree is from Trinity University in San Antonio where he majored in business administration and minored in political science. Michael is a CFA charter holder.



## REGINA MAYOR

**Global and U.S. Sector Leader for Energy and Natural Resources, KPMG**

Regina Mayor serves as KPMG's global sector head and the U.S. National Sector Leader of Energy and Natural Resources. A recognized thought leader on disruptive trends facing various segments of the energy value chain, she brings over 25 years of experience and a strong voice for women and inclusion to the industry. Regina taught energy strategy as an adjunct professor at Rice Business. She holds a B.S. from Cornell University and a Master of Public Policy from Harvard University. She was an officer in the U.S. Army Reserve and interned at the Pentagon as part of the Supreme Headquarters Allied Powers Europe (SHAPE) liaison office. Regina was born and raised in Pearl City, Hawaii.



## MICHAEL ROBERTS

**Managing Director, Head of Oil & Gas Capital Markets, Houlihan Lokey**

Michael Roberts is a managing director in Houlihan Lokey's Oil & Gas Exploration and Production Group and heads Oil & Gas Capital Markets with responsibility for advising, structuring, and raising capital on behalf of the firm's oil and gas clients. He joined the firm's Houston office in 2016 with more than 17 years of oil and gas corporate finance experience. Previously, Michael worked for Carlyle Group (Energy Mezzanine Opportunities Group), focusing on bespoke solutions for energy clients, and 14 years at Scotiabank originating, structuring and syndicating capital markets solutions for energy clients. Michael graduated with honors from Texas A&M University with a B.B.A. in finance and holds an MBA from Rice Business, where he was a Jones Scholar.



## JEFFREY SPITTEL – MODERATOR

**Managing Director, U.S. Energy Capital Markets Practice, FTI Consulting**

Jeff Spittel is a managing director across FTI's Strategic Communications and Corporate Finance segments, leading the firm's energy investor relations and securities practice and providing industry and company analysis to FTI's corporate finance teams. Jeff has more than 20 years of capital markets experience in equity research, buy-side analysis, equity and credit trading, and macroeconomic commodity price forecasting. He has a B.A. from the College of the Holy Cross and an MBA from Rice Business.



**The Jones Graduate School of Business at Rice University** is a forward-thinking business school for the next generation of global leaders. Through teaching, research and an atmosphere of discovery, this top 10 school is committed to a business education focused on leadership, integrity and authenticity. Students have the opportunity to work with the bold ideas of our faculty, cut through the complexities of the business world and make breakthroughs, both personally and professionally.

Named in honor of the late Jesse H. Jones, a prominent Houston business and civic leader, the school's degreed programs include the Rice MBA; MBA for Executives; MBA for Professionals; MBA@Rice, our new online degree; as well as coordinated MBAs in engineering and professional science; and an MD/MBA with Baylor College of Medicine. The Ph.D. in business attracts candidates aspiring to become faculty in prestigious research universities internationally. The one-year Master of Accounting and undergraduate business minor round out the degrees offered. A full schedule of non-degree executive education open enrollment and customized courses for business and industry are also available. For more information visit [business.rice.edu](https://business.rice.edu).

### **Energy at Rice Business**

The energy sector in Houston is a complex system that operates with both technical and business expertise. Varied functions within the energy industry necessitate a multi-faceted talent pool of economists, marketers, engineers, accountants and consultants. Rice Business develops strong business leaders for impact on the energy sector with the Concentration in Energy. Rice MBAs specializing in energy engage in a well-rounded curriculum that prepares them to meet the global challenges of the future of energy, from geopolitical, fiscal and environmental perspectives. The Concentration in Energy provides students with a profound examination of crucial topics that define the scope of this dynamic sector.

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