The BIG IDEAS
2012-2013 ANNUAL REPORT
<table>
<thead>
<tr>
<th>Page</th>
<th>Section Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>KIND WORDS FROM THE DEVELOPMENT COMMITTEE CHAIRS</td>
</tr>
<tr>
<td>3</td>
<td>A WORD FROM THE DEAN</td>
</tr>
<tr>
<td>4</td>
<td>MOVING FORWARD</td>
</tr>
<tr>
<td>5</td>
<td>THE IMPACT OF BIG IDEAS</td>
</tr>
<tr>
<td>6</td>
<td>TOP TALENT</td>
</tr>
<tr>
<td>7</td>
<td>EXECUTIVE MBA REDESIGN</td>
</tr>
<tr>
<td>8</td>
<td>CENTENNIAL CAMPAIGN UPDATE</td>
</tr>
<tr>
<td>9</td>
<td>SPOTLIGHT ON SCHOLARSHIP</td>
</tr>
<tr>
<td>10</td>
<td>SPOTLIGHT ON SCHOLARSHIP</td>
</tr>
<tr>
<td>11</td>
<td>FACULTY RECOGNITION</td>
</tr>
<tr>
<td>12</td>
<td>FACULTY RECOGNITION</td>
</tr>
<tr>
<td>13</td>
<td>RICE MBA RECRUITMENT</td>
</tr>
<tr>
<td>14</td>
<td>RICE MBA RECRUITMENT</td>
</tr>
<tr>
<td>15</td>
<td>WHO EMPLOYS RICE MBAs</td>
</tr>
<tr>
<td>16</td>
<td>5,000TH ALUMNUS</td>
</tr>
<tr>
<td>17</td>
<td>UNCONVENTIONAL WISDOM IN DEVELOPING COUNTRIES</td>
</tr>
<tr>
<td>18</td>
<td>LEADERSHIP &amp; SUPPORT</td>
</tr>
<tr>
<td>19</td>
<td>IN MEMORIUM</td>
</tr>
<tr>
<td>20</td>
<td>WHO EMPLOYS RICE MBAs</td>
</tr>
<tr>
<td>21</td>
<td>5,000TH ALUMNUS</td>
</tr>
<tr>
<td>22</td>
<td>UNCONVENTIONAL WISDOM IN DEVELOPING COUNTRIES</td>
</tr>
<tr>
<td>23</td>
<td>LEADERSHIP &amp; SUPPORT</td>
</tr>
<tr>
<td>24</td>
<td>IN MEMORIUM</td>
</tr>
</tbody>
</table>
These funds will create a significant impact on the trajectory of business education at the Jones School as well as on the school’s prominence and national presence.

Jim Postl
Co-chair Development Committee, Council of Overseers

The strength of the Jones School coupled with the high regard and loyalty of the Houston business community and the school’s alumni were key to the success of the Centennial Campaign.

Ben Hollingsworth
Co-chair Development Committee, Council of Overseers
In 2013, the Jones School reached many milestones, gained new leadership and launched a change in direction, while continuing the momentum and upward climb in reputation.

At the time of our last annual report, the Centennial Campaign had reached $46 million. I’m pleased to announce that at its close, November 30, 2013, the campaign had not only reached its goal, but surpassed it, with $65,714,068. Attaining this goal would not have been possible without the diligent and focused efforts of the Council of Overseers, the Office of External Relations and every department and individual at the school, whose work touches our students, alumni and the community at large. The response of the community, friends and alumni of the school as well as the corporations large and small who provided support for our campaign is a testament to their generosity and their belief in our accomplishments and our future.

Campaign funds have created new opportunities for us to attract top talent in both our students and faculty through scholarships and endowed chairs. The Military Scholars Program, the Crownover Scholars Program, and the James L. Turley-Ernst and Young Leadership Development Initiative were all funded during the campaign, as were the Keith Anderson and Ralph O’Connor chairs. The campaign has contributed substantially to our efforts to re-launch the MAcc in 2016. There is much to look forward to in the future of the school, and fulfilling the goals of the campaign helps lead us there.

I am also excited to announce a new leadership team. As the previous Senior Associate Dean of Academic Affairs Jeff Fleming resumed full-time teaching and research, we split his responsibilities and enlisted both K. Ramesh and Barbara Ostdiek to expand the deans’ office and accelerate the pace of change. Ramesh is the new deputy dean of academic affairs, and Barb is the senior associate dean of degree programs. Their leadership, collaboration and new duties have already yielded positive results for the school. Former Director of Development Rachel Fleck, who acted as team lead for the Office of External Relations during the last half of the year, is the new assistant dean of external relations. Rachel excelled in her role leading the external relations team to the successful completion of the Centennial Campaign, and we look forward to seeing the continued success of the department under her guidance. Brent Smith is providing continuity on the team, but with a new title, senior associate dean of Executive Education.

Last year also saw the unveiling of a new strategy for the school. Though the mission of the school remains the same, significant improvements in the competitive position of the Jones School enable a new strategy with targeted focus on initiatives that differentiate us and continue to elevate our quality and reputation as a premier business school. Focusing on value creation, we are making investments in big ideas, enhancing learning and acquiring and developing top talent. We are supporting these investments with four complementary initiatives: developing lifelong talent, creating value for our corporate partners, engaging Rice and delivering operational excellence.

It’s an exciting time in the life of the school. I am grateful for the commitment to excellence of the faculty, staff and students as well as the stalwart support of our council, alumni, friends and community. The successes we achieve belong to us all.

Sincerely,

BILL GLICK
Dean and H. Joe Nelson III Professor of Management
Jesse H. Jones Graduate School of Business, Rice University
The Jones Graduate School of Business (JGSB) has pursued a successful growth for excellence strategy since the late 1990s. From 2005 to 2013, this strategy resulted in:

- Launch of multiple professional programs and introduction of concentrations
- Investments in scholarships and endowed faculty chairs
- Increased faculty size with recruitment targeting more senior and mid-career faculty with premier academic reputations
- Major improvements in faculty research productivity
- Creation of a Ph.D. program to train future academic scholars
- Development of a premier executive education platform
- Enhanced research support through staffing and budgeting
- Dramatically improved student selectivity and qualifications in the full-time MBA
- Development and completion of a $65,000,000 capital campaign focused on scholarships, faculty and programs

These initiatives have placed JGSB on a path of excellence. Our relative competitive positioning has improved dramatically, as we are now delivering top 15 performances on most of the outcomes that matter in terms of real value delivered to our stakeholders and stakeholder assessment of our value creation.

Though our mission remains unchanged, to capitalize on recent gains and expand upon them requires a newly articulated vision and enhanced strategy and positioning. All stakeholders must embrace the aspirations, values and culture of JGSB to enact the strategy and move the school further along our path.

**VISION**

JGSB is a premier business school honoring the legacy of Jesse Jones through big ideas creating value, enhancing learning and top talent. This vision is viewed through the lens of real value delivered to our stakeholders (knowledge creation and value-added business education) and stakeholder assessment of our value creation (student quality and demand; effectiveness of the learning process; engagement by alumni, corporations and community; and philanthropic support). The JGSB will be known for thought leadership that drives action and global value creation.

**MISSION**

We excel at developing principled, innovative thought leaders in global communities.

**MACRO–STRATEGY**

JGSB will continue to follow a macro-strategy of growth for excellence with selective market-focused investments and increased emphasis on operational excellence and market segmentation. Growth for excellence has been followed since 1998, but many of the strategic initiatives have changed. Going forward we will increase market segmentation with investments in specific markets and we will place greater emphasis on operational excellence.

**POSITIONING**

JGSB is a premier business school simultaneously creating global impact and embracing Houston by leveraging and investing in energy, health care and entrepreneurship (EHE). To differentiate the Rice MBA, the 2006 strategy introduced the EHE focal areas. By 2013, the growth for excellence strategy developed a strong infrastructure in faculty leadership, staff support and student talent necessary for a premier business school. This foundation enables us to strategically invest in EHE initiatives across research, MBA programs, executive education and corporate outreach.

**VALUES AND CULTURE TO ENACT STRATEGY**

Over the coming months we will open a broader discussion of the values and culture required to enact this strategy. Shaping a culture of mutual respect that fosters collaboration and community will be an important focus as we go forward.
THE IMPACT OF BIG IDEAS

ANASTASIYA ZAVYALOVA
Assistant Professor of Strategic Management Anastasiya Zavyalova was lead author and presented “The Dark Side of Prominence: Organizational Consequences of Seeking Media Coverage” at Reputation Institute’s 17th International Conference on Corporate Reputation, Brand Identity and Competitiveness, where it received the best conference paper award.

KERRY BACK
The Howard J. Creekmore Professor of Finance’s most recent published work, forthcoming in Econometrica, models strategic liquidity provision in limit-order markets. All entering finance Ph.D. candidates at Rice, and many in top programs around the world, are introduced to academic finance through his textbook Asset Pricing and Portfolio Choice Theory, the Oxford University Press.

KAREN NELSON
A paper by the Harmon Whittington Professor of Accounting was recognized as one of the most influential on contemporary accounting research, according to a study in Issues in Accounting Education. Analyzing over 3,500 papers published in nine top accounting journals from 1996 through 2011, the study ranked Nelson’s paper No. 5 on the most cited list in the auditing literature.

SHIVA SIVARAMAKRISHNAN
The Henry Gardiner Symonds Professor of Accounting recently received the Impact on Management Accounting Award for his paper “Product costs as decision aids: An analysis of alternative approaches (Parts 1 and 2).”

BOB HOSKISSLON
The George R. Brown Professor of Management was reappointed to a third term as an associate editor of Strategic Management Journal and recognized by The Times Higher Education as one of the top 25 scholars in the world in business and economics. He also serves as president of the Strategic Management Society.

THREE PROFESSORS NAMED 50 MOST IMPACTFUL IN MARKETING SCIENCE
According to a study in the International Journal of Research in Marketing, papers by Ajay Kalra, the Herbert S. Autrey Professor of Marketing (No. 18); Wagner Kamakura, the Jesse H. Jones Professor of Marketing (No. 30); and Vikas Mittal, the J. Hugh Liedtke Professor of Marketing (No. 36), who authored along with Kamakura; ranked most impactful in the first study of its kind. More than 5,500 articles published between 1982 and 2003 were classified based on two variables — research impact on academic thought and managerial impact on firms.

NEW MODEL EXAMINES CLASS AND CONSUMER BEHAVIOR IN BRAZIL

A new book by a Rice business professor offers insight into social class and consumer behavior in Brazil and shows how this data can be used by government and business professionals.

Wagner Kamakura, the Jesse H. Jones Professor of Marketing, is the co-author of “Socioeconomic Stratification and Consumption in Brazil” (“Estratificação Socioeconômica e Consumo no Brasil”). The book was released Aug. 15, 2013.

The authors explored consumption patterns of Brazilians and found that the market segmentation scheme based on socio-economic status widely used by marketers in Brazil no longer reflects the socio-economic profile of the current society. The authors developed a new model of classification based on the concept of permanent income, which indicates the ability of the household to maintain a certain standard of living.

“This concept of ‘permanent income’ is more valid than ‘current income,’ especially in practical terms, because consumers try to maintain their standard of living over time, even when their income stream undergoes dramatic changes, by relying on savings, investment or credit,” Kamakura said.

For more information, visit business.rice.edu/Kamakura.
The year 2013 saw changes in the leadership of the Jones School, with two faculty members and one staff member taking on additional challenges and responsibilities to help lead the school further along its path of excellence.

K. Ramesh, Herbert S. Autrey Professor of Accounting, was named deputy dean of academic affairs and assumed official responsibilities on July 1, 2013.

“K. Ramesh has strong support throughout the school,” said Dean Glick at the appointment, “and a very good understanding of the challenges ahead. He brings the skills and experiences to build on the successes achieved by Jeff Fleming.”

Ramesh overlapped with former senior associate dean Fleming, who has continued his role as Fayez Sarofim Vanguard Professor of Finance. Says Ramesh, “I am very pleased that Bill and my JGSB colleagues have given me this opportunity to serve the Jones School. It will be a challenge for me to fill the shoes of Jeff Fleming, but I look forward to working with Bill and my colleagues on the opportunities and challenges that lie ahead.”

One of the opportunities Ramesh embarked on was working with the new senior associate dean for degree programs, Barbara Ostdiek, associate professor of finance, who also began her new role on July 1.

“We are extremely happy that Barbara has accepted this leadership role at the Jones School. This newly created position reflects an expansion and splitting of the senior associate dean role,” stated Dean Glick. “Going forward, we need a faculty senior associate dean focused on innovation in our degree programs targeting distinct student and employer groups for each program. Barbara is highly regarded by staff, students and faculty as a great contributor in the classroom, in research and to the school as a whole.”

And Ostdiek is committed to have an even greater impact. “I look forward to working with the talented faculty and staff of the Jones School as we continue to enhance and refine our academic programs,” commented Ostdiek upon her appointment. “A faculty at the forefront of business research and education, a staff dedicated to crafting the highest-quality student experience, and a strong base of alumni and corporate support combine to put us in an excellent position to take advantage of the opportunities afforded by the changing nature of the MBA markets.”

Ramesh and Ostdiek joined together in leading the task force to modify the EMBA program to better serve its students and stakeholders alike. Implementation of initiatives developed by the task force begin this year. Ramesh and Ostdiek also provided key leadership in the development of the Jones School’s new strategy, featured on page 4.

Another key figure in the strategy planning and implementation is the new assistant dean for external relations, Rachel Fleck, whose appointment was announced in December 2013. In the last two-and-a-half years as JGSB Director of Development and as the Interim External Relations Team Lead, Fleck has been a driving force in raising philanthropic support and visibility for the Jones School. She has led key fundraising efforts, such as re-launching the Master of Accounting degree program, initiating the Military Scholars Program, supporting the Crownover Scholars Program and overseeing the management of the Jones Fund.

When Ben Renberg was promoted and transitioned to the role of associate vice president of resource development for Rice University, Fleck took on increasing responsibility for leading the external relations team through the successful completion of the $65M Centennial Campaign.

With those pieces in place, the school began a search for a new assistant dean of MBA programs, replacing Sean Ferguson, who was recruited by a global top ten MBA program at Hong Kong University of Science and Technology. The search committee has focused on identifying candidates with both extensive MBA program experience as well as strong business experience. The committee hopes to conclude the search by the summer.
Last fall, a faculty task force was formed to redesign the MBA for Executives program. The new program, launching in the fall of 2014, is structured to better meet the needs of executive students and the changing nature of the business education marketplace. Program changes focus on enhanced efficiency and effectiveness of content delivery and enhanced opportunities for both experiential and integrated learning, emphasizing development of individual leadership, strategy and critical decision-making skills. These pillars of executive success are built on a strong foundation of core knowledge in the functional areas and are capped with a deep-dive into leading the global firm.

The centerpiece of the program is an innovative series of executive forums designed to foster the development of the executive mindset. These five-day experiential forums, opening and closing each academic year, focus on personal leadership foundations, principles of strategy formulation, critical decision-making, enterprise-level strategy and leading organizational change. “The bundled content builds the learning — the ‘aha’ moments — and shifts students’ assumptions. It gets them to question some of their mental modeling before they start the program,” observed Senior Associate Dean of Executive Education Brent Smith.

Another innovation of the program is a series of executive seminars that run throughout the program, providing a channel for integrating concepts across the disciplines, developing executive skills such as negotiations and communications, and facilitating custom programming in executive coaching and career coaching. The final executive seminar provides the students with a “C-Suite View,” addressing issues revolving around a firm’s major stakeholders. An elective block in the third semester allows students to tilt their coursework towards finance, marketing, entrepreneurship, energy or health care. The final semester of the program focuses on managing the global firm and on understanding global markets and institutions. An international management experience provides a capstone to the program.
CENTENNIAL CAMPAIGN

**Total Raised**: $65,714,068

**Raised for Scholarships**: $26,960,968

**Total Donors**: 3,977

**Raised for Faculty Chairs**: $15,250,600

**Raised by the Jones Fund**: $3,390,359

**Corporate Donors**: 328

**Total Alumni by Class Year During Campaign**:
- 2006: 3,137
- 2007: 5,155

**Breakdown by Donor**:
- Alumni: 26%
- Foundations: 35%
- Corporation: 28%
- Friends: 10%
- Estates: 1%

8
I want to thank each and every one of you who participated in the Centennial Campaign. The efforts of the Council of Overseers, resource development, external relations staff and the entire Jones School community were invaluable. I want to extend a special note of gratitude to the Council of Overseers Development Committee and co-chairs Jim Postl and Ben Hollingsworth. We could not have done it without you.

One of the exciting outcomes of the campaign’s success has been the relationships we’ve built and will continue to strengthen. More than 35 percent of our support came from friends of the school. This is extraordinary, and we are grateful to the community for its vote of confidence. Another outcome is the burgeoning strength of our loyal alumni base. When we started the campaign, the Jones School had only 2,923 alumni. Since then, we’ve grown to over 5,143. I’m excited to see how their increasing involvement will further impact the school.

Exceeding our goal of $65 million through the enthusiastic involvement of our alumni, the school’s friends, corporations and foundations, demonstrates the positive regard and reputation of the Jones School and the community’s confidence in what we do. Through funds provided in the campaign, we’ll now be able to further fund the people and programs in McNair Hall.

This philanthropic support helps the school continue its upward climb in attracting the top faculty, students and staff while providing exceptional business education, leadership development and thought leadership that transforms business practice across the globe.

Campaign resources are already having an impact, as we’ve begun funding scholars, programs and chairs. You’ll read more about them and the professors and students we’ve been able to bring to the school within this report.

To everyone who helped us achieve this goal — whether you encouraged a student to apply, mentored or hired our students or gave a gift — you led to our combined success. Thank you.

Sincerely,

RACHEL FLECK
Assistant Dean of External Relations
Jesse H. Jones Graduate School of Business, Rice University
SPOTLIGHT ON SCHOLARSHIP

Competition for top-quality MBA students has increased. Scholars programs help us attract and support these highly qualified candidates.

**Crownover Scholars Program**

[business.rice.edu/Crownover](http://business.rice.edu/Crownover)

The Jones School announced a new scholarship in honor of former Board of Trustees Chair and current Council of Overseers member, James Crownover ’65. The scholarship will provide one entering student each year with full tuition and a stipend for living expenses while in the full-time Rice MBA program. Each Crownover Scholar will be selected on the basis of strong academic credentials and traits that Crownover demonstrated at Rice and throughout his career, including aspirational leadership, dedicated community service and personal qualities such as respect for others and humility.

More than $1 million in funding for the scholarship was raised by the Rice community and internally announced at a dinner honoring Crownover’s service last year.

**Military Scholars Program**

[business.rice.edu/MSP](http://business.rice.edu/MSP)

As part of a greater initiative to recruit and support highly sought-after military veterans, the Jones School launched the Military Scholars Program last year. This program is the result of a group of generous alumni and community members who wanted to acknowledge, honor and support those who proudly serve this country. The Military Scholars Program provides a scholarship and additional funding to cover tuition, fees and expected living expenses for selected applicants who wish to pursue their educational dream of obtaining the Rice MBA degree.

Currently, 16 veterans are in the full-time program. Over the next few years, the Jones School has committed to raising $5M toward military student support and to enrolling a robust 10 percent veteran population in the full-time class.

**Re-launch of the Master of Accounting Program and the James S. Turley-Ernst & Young Leadership Development Initiative**

Last year, Rice University’s Jones Graduate School of Business received a $2.5 million gift to launch the James S. Turley-Ernst & Young Leadership Development Initiative. This initiative will help Rice re-establish its Master of Accounting (MAcc) program and train future business leaders in the accounting profession. The MAcc program was originally offered from 1975 to 1997.

The initiative is named for James Turley, the retiring global chairman and chief executive officer of Ernst & Young and a 1977 graduate of Rice’s MAcc program. The gift that made the initiative possible includes $1 million from Turley, $500,000 from Ernst & Young and $1 million from Ernst & Young Rice alumni and various partner donations in honor of Turley.

The initiative will help support the integral components of our MAcc program, which will be focused on developing a global perspective, building valuation expertise, offering experiential learning, fostering team and communication skills, developing knowledge of public policy and corporate governance, and instilling a critical and analytical approach to learning. The Jones School expects to have the first cohort of MAcc students matriculate in fall 2016. The MAcc initiative is being shepherded by the re-launch committee consisting of professors K. Ramesh, Brian Rountree, Richard Viebig and Stephen Zeff. Rice University’s Faculty Senate recently approved the re-launch of the MAcc program.
Ivor Kristiansen, a graduate of the U.S. Naval Academy and a former U.S. Naval officer with six years of experience, including a tour in Afghanistan, was named the Jones School’s first Military Scholar. He took a moment to share his impressions of the Rice MBA.

As you approach the end of your first year at Rice, how would you describe the experience?

My experience over the first year has been quite the balancing act. Aside from the challenging academics, my day-to-day schedule has been filled with recruiting, on campus events, and the all-important happy hours. While I didn’t expect to be so busy, I have enjoyed the pace and have met some amazing people both in class and through the Jones School network.

How would you characterize the atmosphere for veterans at the Jones School?

Coming off of the hugely successful Veteran’s Experience event in November, the atmosphere for veterans at the Jones School could not be any better. The initiative to build the veteran presence at the Jones School is shared not only by the current veterans in the program, but fellow students, staff, faculty, Jones School alumni and the greater Houston community.

Beyond the curriculum, as a student, what other activities have you been involved in as a military scholar or otherwise?

Besides assisting VIBA leadership in the Veteran’s Experience and gearing up for the Veteran’s Leadership Series in the spring, I was also involved in the Rice Energy Finance Summit (REFS), an annual event that drew me to the Jones School in the first place. I was fortunate to be a part of the committee this year that put on the sold-out event involving an incredible group of Houston’s thought leaders in the energy space; this successful event put the Jones School on center stage and raised a significant amount of scholarship money for future students. I’m looking forward to carrying the torch with my classmates starting early next year to repeat the performance for both the Veteran’s Experience and REFS.
KERRY BACK
Howard Creekmore Professor of Finance was inducted into the University of Kentucky’s Gatton College of Business and Economics Hall of Fame.

ALEX BUTLER
Professor of finance was appointed to the Society for Financial Studies Council, a board of directors for the society.

VINCE KAMINSKI
Professor in the practice of energy management published “Energy Markets,” the first of a two-volume series that examines the many facets of the energy industry. The book provides a look at energy trading of the past and the future with a comprehensive overview of the physical, institutional and financial layers of the industry. It gives a detailed examination of production, distribution, transportation and storage, and it delves into the intricacies of market design, inter-market linkages, and the most important types of transactions and instruments used in energy markets.

KAREN NELSON
The Harmon Whittington Professor of Accounting, and Stephen Zeff, Keith Anderson Professorship in Business, provided expertise to the Public Company Accounting Oversight Board in the Shell Auditorium.

BARBARA OSTDIEK
Associate professor of finance was named the senior associate dean of degree programs.

BETH O’SULLIVAN
Senior lecturer in communication was named the director of the communication group.

K. RAMESH
The Herbert S. Autrey Professor of Accounting was named the deputy dean of academic affairs.

SHIVA SIVARAMAKRISHNAN
The Henry Gardner Symonds Professor of Accounting was awarded the 2012 Impact on Management Accounting Practice Award for his research on product costs as decision aids. This award recognizes the single piece of research every year that is judged to have the greatest potential impact on managerial accounting practice.

SCOTT SONENSHEIN
Distinguished associate professor was appointed as an associate editor for the Academy of Management Journal.

ANASTASIYA ZAVYALOVA
Assistant professor of strategic management won best conference paper award from the International Conference on Corporate Reputation, Brand, Identity and Competitiveness.

PROMOTIONS
ALEX BUTLER
Professor of Finance

RICK SCHELL
Senior Lecturer in Management

TEACHING AWARDS
BRIAN ROUNTREE
Jesse H. Jones Graduate School of Business Alumni Award for Excellence in Teaching

ROBERT A. WESTBROOK
MBA for Executives Award for Teaching Excellence

JAMES P. WESTON
Full-Time MBA Award for Teaching Excellence

PRASHANT KALE
MBA for Professionals Evening Award for Teaching Excellence

BRIAN ROUNTREE
MBA for Professionals Weekend Award for Teaching Excellence

RESEARCH AWARDS
KERRY BACK
Research award (for tenured faculty)

ERIK DANE
Research award (for untenured faculty)
Last year, the Jones School announced a new chair funded by alumnus Keith Anderson ’83, former chief investment officer of Soros Fund Management and founder and current chairman at Anderson Global Macro. The Keith T. Anderson Professorship in Business was established to further support undergraduate business education at Rice University.

"The establishment of this endowed chair simply reflects my appreciation for what Rice University has given me through the years," said Keith Anderson. "The growth in the enrollment for undergraduate business courses and increased engagement of Jones School faculty with undergraduate population has been extremely positive for Rice University."

Stephen A. Zeff, a member of the Rice University accounting faculty since 1978, is the first professor to hold the chair. In the world of financial accounting, few academics have worn as many mantles or won as many awards as Professor Stephen Zeff. Through incomparable teaching, innovative research and dedicated service, his influence on the field of accounting spans more than 50 years.

Ralph S. O’Connor funded a new faculty chair in entrepreneurship. O’Connor is an entrepreneur, philanthropist, and founder and CEO of the investment firm Ralph S. O’Connor & Associates. The Ralph S. O’Connor Professorship in Entrepreneurship is essential to the Jones School’s efforts to expand upon and further enhance the entrepreneurship program, ranked No. 4 in 2013’s Princeton Review and Entrepreneurship magazines.
Rice MBA Recruitment  Class of 2013, three months after graduation

Employment by Industry

- PETROLEUM/ENERGY: 33%
- FINANCIAL SERVICES: 23%
- CONSULTING SERVICES: 20%
- TECHNOLOGY: 8%
- OTHER: 15%

Employment by Region

- 91.1% Southwest
- 2.2% West
- 1.1% Midwest
- 1.1% Mid-Atlantic
- 3.3% Northeast
- 1.1% International

Employment by Function

- FINANCE/ACCOUNTING: 47%
- CONSULTING: 24%
- GENERAL MANAGEMENT: 5%
- MARKETING/SALES: 10%
- OPERATIONS/LOGISTICS: 7%
- OTHER: 7%
WHO EMPLOYS RICE MBAs

Academy Sports + Outdoors • Accenture • Access Midstream • AIG • Air Liquide • alliantgroup • Alvarez & Marsal • AMD • Amegy Bank • Anadarko Petroleum Corp. • Apache • Applied Diagnostics • AT&T • ATX Innovation, Inc. • Baker Hughes • Bank of America Merrill Lynch • Barclays • BMO Capital Markets • BP • Bredero Shaw • Calpine • Cameron • The Carlyle Group • CenterPoint Energy • ChaiONE • Chevron • Chevron Technology Ventures • Citi • ConocoPhillips • CBRE • Crédit Agricole • Credit Suisse • DCP Midstream • Deloitte • Deutsche Bank • Dish Network • Dr Pepper Snapple Group • Duke Energy • Dynex • Eaton Corporation • Edward Jones • Enite • Ernst & Young • Exterran • ExxonMobil • Fluor • FMC Technologies • Galway Group • GE • General Mills • Global Medical Technologies • Goldman Sachs • Gulf States Toyota • Halliburton • Healthcare Management Systems, Inc. • Hines • Honwha Chemical • HP • HSBC • IBM • Ignite Restaurant Group • Infosys • Intel • J.P. Morgan • Kalypso • KBR • Kirby Corporation • Korn/Ferry • KPMG • Kraft Foods • Lazard Freres & Co. • LinkedIn • Lloyd’s • Luca Technologies • Marathon Oil Company • Master Flo Valve • McKinsey & Company • Medtronic • Mercer • Morgan Stanley • Nabors Industries • National Oilwell Varco • Newfield Exploration • NRG Pipeline • Plains E&P Company • PROS • RBC Richardson Barr • Remington • Repsol • RigNet • Rockefeller Financial • Rockwater Energy Solutions • Sabre Holdings • Salient Partners, LP • Samsung • SAP • SCF Partners • Schlumberger • Scotia Capital • Shell • Simmons & Company • Situs • Spectra Energy • Standard Bank • Stanford Hospital and Clinics • Sysco • Target • TD Securities • Teacher Retirement System of Texas (TRS) • Texas Capital Bank • Texas Crude Energy • The CapStreet Group • The Edelman Financial Group • The Methodist Hospital System • Tristream Energy • Tudor Pickering • U.S. Capital Advisors • U.S. Well Services, LLC • UBS • UMT Consulting • United Airlines • U-Tex • Walmart • Waste Management • Westney Consulting Group • Wipro • Wood Mackenzie • WoodRock & Co. • Woodway Financial Advisors • World Class Capital Group
What did Dane Roberts ‘13 know, and when did he know it? For the faculty, staff, graduates, family and friends at Investiture last year, not too many were in the know as to who the 5,000th student to graduate from the Jones School would be. Few knew the dean would recognize this student or ask all the MBAs to look under their seats at the end of the ceremony. Of the graduates, one student stood tall and proud, holding a banner above his head letting all in Tudor Fieldhouse know: he would be the 5,000th alumnus.

“I thought it was a fortunate honor to be part of this milestone for the Jones School,” said Dane Roberts, grade-level chair, teacher and teacher mentor at KIPP Sharpstown College Prep. The father of four teaches sixth–grade world history and geography and is moving into a school administrator role. “The MBA curriculum is highly relevant for education leaders. I have learned how to assess problems, think strategically about solutions, and plan and execute to drive results. I think these skills will be valuable no matter what my role in education is,” Roberts said.

For Andrea Hodge, executive director of Rice Education Entrepreneurship Program (REEP), the commemoration was a particular triumph. “We are thrilled that the 5,000th graduate was also in the REEP MBA for School Leaders. Dane Roberts exemplifies what is possible when opportunity and effort meet — he takes excellence to a new level, working full time during the MBA program as a sixth grade teacher at KIPP, excelling academically in the MBA, and supporting a family of six.”

Five years ago, Roberts moved with his family to Houston to help start KIPP Sharpstown College Prep as its founding sixth grade social studies and writing teacher. While teaching at KIPP, his students — primarily from low-income families — have scored among the highest in the city on standardized assessments of both writing and social studies.

Even more important than the tests, in Roberts’s view, are the rich learning opportunities he enjoys providing for his students: from visiting the city’s sacred sites of four world religions to taking a boat tour of the Port of Houston to learn about global trade to taking students to the Grand Canyon and Zion National Park to develop character and leadership skills.

He graduated Phi Beta Kappa with a B.A. in philosophy and history of western civilization from University of Pittsburgh and now has an MBA from Rice University. During his last semester at the Jones School, Roberts undertook an independent study course with Professor Robert Hoskisson to assess the strategic challenges facing charter management organizations. His research was brought together in a case study of KIPP Houston Public Schools, which will be published in the upcoming edition of Strategic Management: Competitiveness and Globalization.

Roberts is the recipient of many awards for writing and merit-based scholarships, including the Education Pioneers Graduate School Fellowship. The Fellowship includes a 10-week summer consulting engagement with the Laura and John Arnold Foundation, which, among other initiatives, seeks to “create, expand and/or replicate systems of high-performing schools, particularly in underserved communities.” He and Emily, his wife of ten years, are the proud parents of Eden (7), Zia (5), Maris (3), and son Clee (1).

To read more about some of the adventures Dane Roberts takes on with his students, visit business.rice.edu/5000.

To learn more about the REEP MBA for School Leaders, visit reep.rice.edu.
Everywhere I went in Liberia there was a story — and the stories provided perspective and an opportunity for solution-focused thinking. That was my feeling after spending two weeks in the tiny country in West Africa in October. I did so as a Jones School MBA student in Distinguished Research Professor of Management Marc Epstein’s two-term course, Commercializing Technology and Social Entrepreneurship in Developing Countries.

I encountered Mo, a 29-year-old driver in the capital city of Monrovia. His dream: go back to school and finish what he started in the fifth grade. Attempting to avoid potholes in the road, Mo explained that he left school to earn money and escaped with his family when the civil war started.

Underpinned by a constitution similar to the U.S., Liberia was formed by volunteers and freed slaves in 1847. By the mid-20th century, the country started to receive foreign investments for modernization. However, in the 1980s, a military coup set off two civil wars until 2003. The country’s infrastructure, education, health care and economy collapsed. Nongovernmental organizations (NGOs) rushed to help, but the persistence of corruption and the decrease of funding during the global recession of 2008 presented challenges.

When I enrolled in Epstein’s class to create business solutions for health care and education in developing countries, I was inspired to bring technologies designed by Rice University student engineers and affiliates to alleviate the challenges, such as a mechanical IV flow regulator to assist with rehydration therapy and a solar-powered laptop used for education.

Working in teams, assigned a local driver and given a basic cell phone, we met with government officials, NGOs, health care facilities and education institutions. Our research included interviews and observations. Meetings were always delayed. One Liberian joked, “We follow W.A.I.T. here — West Africa Independent Time.”

During an excursion, village boys rushed to push a van out of the mud. Never having seen the inside of a van with a DVD player, the boys were thrilled at what looked to them to be an airplane cockpit. An innocent reminder of childhood.

Technology is unaffordable, yet cell phones from Lone Star, a local provider, can be seen in the hands of every Liberian. With Liberia’s gross domestic product per capita of roughly $400, affordability means paying in smaller installments through rechargeable phone cards. Many buildings were partially constructed because owners could afford to only pay “as you go.” Smaller packaging also increased affordability. Fuel, typically sold in gallons, was packaged by street vendors in recycled beer bottles from Club Beer, a local brew.

Redemption Hospital provided another perspective. Once a marketplace, the 200-bed government-funded hospital serves hundreds of patients each day and 400-600 expecting mothers each month. At the hospital entrance a sign boldly states, “Free Services! No money business.”

Tobias, the hospital’s administrator, responded to a question about the budget. He squarely replied, “$2 million.” The hospital’s meager budget is dwarfed by that of a similar-sized facility in the U.S.

Redemption was certainly no paradise. It was humid. Patients were screaming. Rusty equipment filled the rooms. However, the hospital’s dedicated stewardship provided for the community of New Kru Town what a marketplace couldn’t have provided: a chance to live by providing access. From supplies to medical devices, solutions that are low in cost and result in high impact benefit Redemption.

Mo’s story resonated with me after leaving Liberia and presenting our findings back at Rice. Perhaps a different approach in creating sustainable value is required. With the right business model, Mo could repair laptops while having flexibility to learn through tele-education.

Solutions like this sound simple but can only be nurtured by implementers. My call to action: be one. I’m proud to be a Rice Owl, where I’m given the opportunity to form human connections that teach us beyond our classrooms. I’m even more proud when I think of our potential to fulfill a solution. That, to me, is unconventional wisdom.

Sanju Patel is a 2013 graduate of the Jones School’s MBA program. He lives and works in Houston.
COUNCIL OF OVERSEERS 2012-2013

Dr. William H. Glick
Dean and H. Joe Nelson III Professor of Management
Jesse H. Jones Graduate School of Business

Mr. T. Jay Collins, Chairman (Rice BA ’68, Rice ME ’69)
Ocean engineering International, Inc.

Mr. Osmar Abb Jr. (Rice BS ’81)
Credit Suisse Securities (USA) LLC

Ms. Judy Ley Allen (attended Rice ’57-’59)
Allen Investments

Mr. Keith T. Anderson (Rice MBA ’83)
Anderson Global Macro LLC

Mr. T. Kevin DeNicola (Rice MBA ’87)
Comerica Inc. and Georgia Gulf Corporation

Mr. Edmund Donaldson (Rice MBA ’91)
Hines

Ms. Vicki Whamond Brethhauer (Rice BA ’79)
Newfield Exploration Company

Mr. Robert T. Brockman
Reynolds & Reynolds

Mr. Clint D. Carlson (Rice BA ’79, Rice MBA ’82)
Carlson Capital

Mr. John A. Carrig

Ms. Janet F. Clark

Mr. Jack S. Blanton Jr. (Rice MBA ’01)
Nicklos Drilling Co.

Mr. Lee Boothby (Rice MBA ’92)
Sallyport Investments, LLC

Mr. Joseph A. Hafner Jr.
Riviana Foods Inc.

Mr. Paul D. Harkins

Mr. Jerry E. Finger
Finger Interests, Ltd.

Mr. David Fine
Catholic Healthcare Initiative

Mr. Douglas L. Foshee (Rice MBA ’92)
Sallyport Investments, LLC

Mr. Michael P. Friezo (Rice MBA ’88)
Lydian Advisory Group

Ms. Karen Ostrum George (Rice BA ’77, MACC ’78)

Ralph S. O’Connor & Associates

Mr. Martha E. Goossen
JP Morgan Private Bank

Mr. Mauro Gregorio
The Dow Chemical Company

Mr. Timothy T. Griffy (Rice BA ’79, MACC ’80)
Ernst & Young LLP

Ms. Janet Gurwitch
Castanea Partners (Boston-Based Private Equity Firm)

Mr. Joseph A. Hafner Jr.
Riviana Foods Inc.

Mr. Richard A. Jain

Mr. B. Ben Hollingsworth Jr. (Rice BA ’64)

BBH Capital

Mr. Tommy O. Huie
Pennant Management Inc.

Mr. Jean-Baptiste Juery
Shell, Upstream Americas

Mr. Steven J. Kean
Kinder Morgan, Inc.

Mr. Robert ”Chris” Kreidler (Rice BA ’85, MBA ’87)
Sysco Corporation

Mr. Robert T. Ladd (Rice BA ’78)
Stellus Capital Management, LLC

Ms. Anne McEntree
GE Power & Water

Mr. Richard K. McGee (Rice BA ’83)
Plains All American Pipeline, L.P.

Mr. Scott McLean
Amegy Bank of Texas

Mr. Robert H. McNabb
Korn/Ferry International

Mr. Ali Moshiri
Chevron Africa and Latin America Exploration and Production Company

Mr. Adam C. Peakes (Rice BA ’95)
Tudor, Pickingham, Holt & Co.

Mr. Robert A. Pelser
Parkton Group

Mr. W. Bernard Pieper (Rice BA ’53, BS ’54)
Pieper Interests

Mr. James J. Posti

Mr. Robert L. Potter (Rice BCO ’73)

Mr. Terry M. Giles
Giles Enterprises, Inc.

Mr. Ron Girotto
The Methodist Hospital System

Mr. Harold S. Hook
American General Corporation

Mr. Dean F. Lokey
American General Corporation

Mr. John W. White
J. B. Poindexter and Co., Inc.

Mr. Jerry H. Pyle
Friedkin Automotive Companies

Mr. J. Hugh Roff Jr.
Roff Resources LLC

Mr. David Ross III

Mr. Thomas Rouper

Mr. Daniel S. Sanders
ExxonMobil Chemical Company

Mr. Louis Sklar
Louis Sklar

Mr. William A. Wise
Wise Interests

Mr. Richard K. McGee (Rice BA ’83)
Kinder Morgan, Inc.

Mr. Steve H. Neal

Mr. David Ross III

Mr. Thomas Rouper

Mr. Daniel S. Sanders
ExxonMobil Chemical Company

Mr. Louis Sklar
Louis Sklar

Mr. William A. Wise
Wise Interests

EX-OFFICIO MEMBERS

Mr. Laurence Stuart
Jones Partners Board President

Ms. Kathryn Young (Rice MBA ’04)
Alumni Advisory Board President

EMERITI MEMBERS

Mr. Jack S. Blanton, Sr.
Eddy Refining Company

Mr. John F. Bookout Jr.
Shell Oil Company

Mr. Philip J. Burguieres
Houston Texans

Pastor Kirbyjon H. Caldwell
Windsor Village United Methodist Church

Mr. James L. Dunlap

Mr. Peter J. Fluor
Texas Crude Energy, Inc.

Mr. Terry M. Giles
Giles Enterprises, Inc.

Mr. Ron Girotto
The Methodist Hospital System

Mr. Harold S. Hook
American General Corporation

Mr. Dean F. Lokey
American General Corporation

Mr. John W. White
J. B. Poindexter and Co., Inc.

Mr. Jerry H. Pyle
Friedkin Automotive Companies

Mr. J. Hugh Roff Jr.
Roff Resources LLC

Mr. David Ross III

Mr. Thomas Rouper

Mr. Daniel S. Sanders
ExxonMobil Chemical Company

Mr. Louis Sklar
Louis Sklar

Mr. William A. Wise
Wise Interests
JONES GRADUATE SCHOOL ALUMNI ASSOCIATION (JGSAA)

2012-2013 OFFICERS AND BOARD MEMBERS

**PRESIDENT**
Kathryn Young ’04
General Manager
Meritech

**PRESIDENT ELECT**
Bo Bothe ’05
President and Chief Creative Officer
BrandExtract

**PAST PRESIDENT**
Carolyn Gallione ’97
Portfolio Manager
Linscomb and Williams

**BOARD MEMBERS**
Jim Barry ’84
Managing Director – Wealth Management
Merrill Lynch
Phillip Brown ’08
Senior Project Manager
Aetna Health Insurance
Francisco Castro ’02
CEO
Aliant Capital S.A. De C.V.
Michael Chevalier-White ’89
Managing Director
Raymond James
John Cote ’05
Senior Vice President
GE
Julie Davidson ’04
Manager
Pricewaterhouse Coopers
Elena Demidova ’09
Senior Economist
Shell Exploration & Production
Jay Hawthorn ’05
Vice President
Barclays Capital

**M. A. WRIGHT FUND BOARD OF OVERSEERS 2012-2013**

Bill Glick
Dean, Jones Graduate School of Business
Rice University

Allison Kendrick Thacker (Rice BA ’96)
Chief Investment Officer and President
Rice Management Group

Leah Bennett, CFA, CIC
Chief Investment Officer, King Investment Advisors
President, CFA-Houston ’06

Robert ‘Rocky’ McAshen, CFA (Rice BA ’68)
Regional Portfolio Manager
Frost Investment Advisors

Connolly McCreery (Rice MBA ’99)
Investment Management Division
Goldman Sachs

Mark McMeans, CFA, CPA (Rice MBA ’92)
Chief Executive Officer
Brasada Capital Management

Lee Partridge (Rice MBA ’92)
Chief Investment Officer
Salient

**JONES PARTNERS 2012-2013 OFFICERS AND BOARD MEMBERS**

**PRESIDENT**
Mr. Larry Stuart
Stuart & Associates P.C.

**TREASURER**
Mr. Bob Potter
FMC Technologies, Inc.

**CORPORATE MEMBERSHIP CHAIR**
Mr. Jay Adkins (Rice MBA ’01)
Chevron Corporation

**INDIVIDUAL MEMBERSHIP CHAIR**
Mr. Pierce Owens (Rice MBA ’93)
PetraVIA Consulting

**MARKETING CHAIR**
Mr. Rauli Garcia (Rice MBA ’07)
Houston Symphony

**PROGRAM CHAIR**
Ms. Katherine Warren
Boxley Group, LLC

Mr. Sandy Aron
Huntington Properties, Inc.

Ms. Sandra Beno
Pricewaterhouse Consulting

Mr. Sameer Bandhu (Rice MBA ’07)
GE Aeronautics

Mr. Wayne Bohannon (Rice MBA ’00)
Air Liquide Healthcare America

Ms. Tatiana Chavanelle (Rice MBA ’09)
Phillips 66

Mrs. Lorie Clements (Rice MBA ’11)
3 Men Movers

Ms. Kim Cotner David (Rice MBA ’04)
Baylor College of Medicine

Mr. Jim Davis
AccuFleet International

Ms. Kim Denney (Rice MBA ’01)
Newport Board Group, LLC

Dr. Bill Glick
Jones Graduate School of Business

Mr. Rick Jones
Bluware, Inc.

Ms. Suzi Johnson
Muskat, Martinez & Mahony

Mr. Rod Larson (Rice MBA ’07)
Oceaneering International, Inc.

Mr. Diego Molina (Rice MBA ’09)
Shell Energy North America

Mr. Michael Novelli (Rice MBA ’80)
Cypressbrook Company

Mr. Dale Phillips (Rice MBA ’95)
HP Enterprise Services

Dr. Mary Ann Reynolds-Wilkins
Stewart Information Services

Ms. Cris Rogachek (Rice MBA ’10)
Duke Energy International

Mr. Nigel Singh (Rice MBA ’07)
ExxonMobil Corporation

Mr. Hoyt Thomas (Rice MBA ’04)
OpenAlgae, LLC

**JGSB DONOR HONOR ROLL**
July 1, 2012 – June 30, 2013

**ALUMNI**

1979
Ms. Stephanie K. Rudd
Ms. Steve Moore
Ms. Terry L. Jones, CPA
Mrs. Karen Ostrum George
Mr. John A. Fogarty, Jr.
Mrs. David R. Klein
Mr. John Swords
Mr. John A. Fogarty, Jr.
Mrs. Karen Ostrum George
Ms. Terry L. Jones, CPA
Ms. Steve Moore
Ms. Stephanie K. Rudd

1978
Mr. Robert B. Matthews, Jr.
Mr. Timothy Lucas
Mr. Robert B. Matthews, Jr.
Mr. Timothy Lucas

1977
Mr. John Dragovits
Ms. Margaret McConnell
Mr. John Paden
Mrs. Nancy Santamaria
Mr. John Swords
Mr. V. Richard Viebig, Jr.

1976
Mr. Richard Earles
Mrs. David R. Klein
Mr. J. Benton Mayberry
Mr. arty Carl Schreider, Jr.
Ms. Doris A. Williams
Mr. Thomas H. Wilson

1975
Mr. Richard Earles
Mr. Timothy Lucas
Mr. Robert B. Matthews, Jr.
Mr. Richard Earles
Mr. Timothy Lucas
Mr. Robert B. Matthews, Jr.
Mr. Richard Earles
Mr. Timothy Lucas
Mr. Robert B. Matthews, Jr.

**1974-1973**

1974

**1973-1972**

1972

**1971-1970**

1970

**1969-1968**

1968

**1967-1966**

1966

**1965-1964**

1964

**1963-1962**

1962

**1961-1960**

1960

**1959-1958**

1958

**1957-1956**

1956

**1955-1954**

1954

**1953-1952**

1952

**1951-1950**

1950

**1949-1948**

1948

**1947-1946**

1946

**1945-1944**

1944

**1943-1942**

1942

**1941-1940**

1940

**1939-1938**

1938

**1937-1936**

1936

**1935-1934**

1934

**1933-1932**

1932

**1931-1930**

1930

**1929-1928**

1928

**1927-1926**

1926

**1925-1924**

1924

**1923-1922**

1922

**1921-1920**

1920

**1919-1918**

1918

**1917-1916**

1916

**1915-1914**

1914

**1913-1912**

1912

**1911-1910**

1910

**1909-1908**

1908

**1907-1906**

1906

**1905-1904**

1904

**1903-1902**

1902

**1901-1900**

1900

**1899-1898**

1898

**1897-1896**

1896

**1895-1894**

1894

**1893-1892**

1892

**1891-1890**

1890

**1889-1888**

1888

**1887-1886**

1886

**1885-1884**

1884

**1883-1882**

1882

**1881-1880**

1880
LEADERSHIP & SUPPORT

1981
Mrs. Leslie D. Blanton
MRS. NANCY SWEET GEORGE
Mr. Michael Heffner
Ms. Lynn Mathre

1982
Mr. Paul W. Beck
Mr. Clint D. Carlison

1983
Mr. Bradley Keith Alford
Mr. Keith T. Anderson
Mr. George Brooks
Mr. Roger Ford
Mr. Reginald Edward Greene
Ms. Barbara E. Kulp

1984
Mr. James Barry
Mr. John W. E lenshans
Mr. Michael Kane
Ms. Claire Dwyer Nelson
Ms. Rachel Perling
Mr. Robert L. Royall
Ms. Patty Dorsey Tilton

1985
Mrs. Subha V. Barry
Ms. Carol A. Der Garry
Ms. Rachel Hill Deskin
Mr. R. Bruce Deskin
Mr. Chok-Pin Foo
Ms. Nancy Ross Edmonson
Mr. Charles S. Griffin
Mrs. Jill F. Jewett
Mr. Karl Maier
Ms. Marilyn M. Miller
Ms. Barbara Lynn Rayner
N. Kumar Sivakumar, Ph.D.
Mr. Klaus Trömel
Mr. R. Bruce Deskin

1986
Mr. F. Clayton Chambers
Ms. Caroline Hassell

1987
Ms. Tamara Day Callahan
Mr. T. Kevin DeNicola
Mr. Philip Anthony James
Mr. R. Chris Kreidler
Ms. Mary Bourne Marth
Ms. Angela Minas
John H. O'Connor
Ms. Beth Deniz Podol
Ms. Laura Rahls
Mr. Bhave S Shethia
Ms. Narsi Toutoungi

1988
Mr. Steven D. Arnold
Mr. Todd R. Cimino
Mr. Michael P. Friezo
Mrs. Carrie Ellen Holmes
Mr. Matthew P. Kardesch
Ms. Elaine Randle Mata
Mr. Patrick O'Keeffe
Mr. W. Robert Parkey, Jr.
Mrs. Carrie Branton Pepi
Ms. Carol Sugimoto

1989
Mr. Stephen M. Abelman
Ms. Joann M. Barry, CFA
Mr. Michael S. Chevalier-White
Mr. Steven Neil Finger
Mr. John Fitch
Mrs. Patricia New Goeringer
Mr. Andrew Gruber
Mr. Jay Hellums
Mrs. Bridget Kennedy Jaunal
Mr. Richard S. Shore, Jr.
Mr. Ralph Tate

1990
Mr. Julian Mark Bott
Ms. Tyrrell Flawn

1991
Mr. Felix Jehl Dawson
Mr. Edmund A. Donaldson
Mr. Roger Duckworth
Mr. Scott Dunglison
Mr. William S. Ebanks
Mr. Kurt A. Goerger
Ms. Amy Heinz Delgado
Mr. Lynn A. Lednicky
Ms. Melanie Joy Levine
Mr. Troy D. Matherne
Ms. Rosemarie Morse
Mr. James A. Nattier
Mr. Kenneth G. Penny
Mr. Thomas John Shirocky
Ms. Doreen Stoller
Ms. Fiona Stadler Swerdlov
Mr. C. Daniel Tigue
Ms. Colleen Daniel Williams
Ms. Allison Witt

1992
Mr. Douglas Lee Foshee
Mr. Jeffrey Alan James
Mr. Andre Gilly Marquette
Mr. Mark E. McMeans
Mr. Charles Ward

1993
Mrs. Barbara Lynn Cooper
Ms. Deborah Lee Faris
Mr. Bernard M. Fields
Mr. Jason W. Godfrey
Mr. Sanjay L. Gokhale
Mr. Edward W. Hardwicke, Jr.
Mr. Russell J. Iorio
Mr. John LaCoursire
Mrs. Ann Hse-Lee
Mr. Richard Gano Lummis
Mr. Eric C. Nielsen
Mr. Paul Reese
Ms. Paula J. Roney

1994
Mr. Girish V. Bachani
Amy and Glenn Crisswell
Ms. Amy Downey
Ms. Kathy Ann Fongemie
Mr. Brett Ford
Mrs. Julia K. Gin
Mr. Edward Arthur Kasper
Mr. Curt Lam
Mr. Douglas Kent Lamb
Mr. Donald Kenneth Schultz
Ms. Eileen Cowhey Sheiliga
Mr. John B. Spencer
Mr. John P. Woody
Ms. Grace H. Yapel

1995
Mr. Phillip James Abbott
Mr. Chip Anderson
Ms. Deanna Kellogg Belanger
Ms. Heather Khuri Berglund
Mr. Jeff Beusse
Mr. Po-Ching Chang
Mr. M. P. Gonzalez
Mr. J. Ted Johnson
Mr. Wesley E. Kern
Mr. Mark K. Miller
Mr. Dale C. Phillips
Mr. M. E. Reed
Mr. Edward Arthur Kasper
Mr. Curt Lam
Mr. Douglas Kent Lamb
Mr. Donald Kenneth Schultz
Ms. Eileen Cowhey Sheiliga

1996
Mr. Bryan T. Emerson*
Mr. D. Randall Hicks
Mr. Brady K. Hughes
Mr. Robert Douglas Imparato
Ms. Carla A. Kneipp
Mr. Mark Taylor
Mr. William J. Winkle

1997
Mr. Maury N. Bronstein
Mr. Warren Cash III
Mr. Steven F. Crower
Mr. Tarek El-Domeiri
Ms. Maria Ingam Fetter
Mr. Jeffrey T. Fettzer
Ms. Carolyn A. Gaffione
Mr. Troy Genzer
Ms. Xue Mei Liu
Mr. Don Porr
Mr. Brent C. Willis
Mr. Joseph V. Yellig

1998
Mr. John Bodine
Mr. Paul A. Forgue
Ms. Elizabeth Gray Gregory
Mr. Jon R. Marinelli
Mr. C. Pierce Owens
Mr. Howard C. Park
Ms. Vicki Sidhu Price
Mr. Tim Richardson

1999
Mr. Anthony Michael Barrett
Ms. Karoline D. Carlson
Mr. J. Christopher Eklof
Mr. Ronald Michael Joseph Erdman
Mr. John Gualy
Mr. Jonathan Ha
Mr. Steven Haddix
Ms. Maya Cameron Houston

2000
Mr. Todd J. Anderson
Ms. Mona Arredondo
Ms. Lisa Honig Beckman*
Mr. Wayne Bohannon
Mr. Erik C. Davies
Mr. David Christopher Elmer
Ms. Peggy Faulk
Mr. Tor-Ivar Guttsrud
Mr. George Gray Hancock
Mr. Sean Douglas Laffere
Mr. Christopher Nee, CFA
Mr. Anthony J. Samuel
Mr. Gordon Black Sanderson
Ms. Stephanie Dickson Slavin
Mr. Curtis Ryan Trimble
Mr. David Alan VanHorn, Jr.
Mrs. Diana Garcia Vanhorn
Mr. Michael Fraser Wilson

EXECUTIVES PROGRAM
Ms. Anne-Marie N. Ainsworth
Ms. Deborah Brochstein*
Dr. Allan Danto
Malcolm Thomas Donnell, M.D.
Mr. Rodney W. Eads
Mr. Travis G. Fitts, Jr.
Heather J. Kopecki, Ph.D.
Mr. Bryan Lane
Mr. Robert M. Lesnick
Mr. Shahid Malik
Mr. Bill Mallett III
Mr. Mohit Nagpal
Mr. Timothy Nash
Mr. Warren Blake Roberts
Mr. Kyle Roblee
Mr. Russell B. Starbird
Mr. Giles Tapolsky

2001
Mr. Jay Adkins
Mrs. Allison Wright Brooks
Mr. Christopher J. Campbell
Mr. George A. Dike
Ms. Antje Barbara Focke
Mrs. Bethany Elise Haley*
Mr. Joseph Helms
Ms. Neeraj S. Hingorani
Mr. Kenneth Earl Jett
EXECUTIVES PROGRAM
Mr. Jack S. Blanton, Jr.
Mr. Martin S. Blick
Ms. Carolyn Ann Matula
Ms. Esther E. Jimenez
Mr. Mark Ingebretson
Mr. Martin S. Blick
Mr. Jack S. Blanton, Jr.
EXECUTIVES PROGRAM
Ms. Wei Wu
Ms. Whitney Hough Wiener
Mr. Michael J. Wieland
Mr. Sanjay H. Wankhade
Mr. William Edward Randall
Mr. Edward R. Nelson
Mr. Jonathan Hugh McAdams
Mr. Hao Kang
Mr. Robert Brinkman
Mr. Darla Shaw
Ms. Wei Wu
Mr. Michael Coffield
Mr. Christopher Idol*
Mr. Michael Evan Finger
Mr. Bradley James Ehrman
Mr. Donald Craig Easterling
Ms. Julie Davidson
Mr. Aimee M. Donel
Mr. Donald Craig Easterling
Mr. Bradley James Ehrman
Mr. Michael Evans Ehrman
Mr. Ryan Halley
Mr. Christopher Idol*
Mr. Robert M. Jaffe
Mr. Matthew David Kiger
Ms. Minna Sunjoo Kim
Mr. Jeffrey Kirkham
Mr. Brian Thomas Kuck
Ms. Deborah L. Lyons
Mr. Brian Stephen Quattrucci
Mr. Ritesh Sheth
Mr. Christopher Frank Simonne
Ms. Janell Field Sultz
Ms. Elizabeth Anne Tobin
Mr. Darren Vanek
Mr. Jacob Varghese
Mr. Logan Marquis Walters
Mr. Michael Ziefert
EXECUTIVES PROGRAM
Mr. Douglas Aron
Mr. Paul A. Awoseyi
Mr. Albert G. Bothe, Jr.
Mr. John A. Cote
Mr. Tye M. Cowan
Mr. Gary Gildert
Mr. Don Hulm
Mr. Steven Craig Johnston
Mr. John P. Keating
Mr. Matthew Wayne Damborsky
Mr. Edward Enrique Enciso
Mr. Benjamin Hernandez
Mr. Michael William Lalor
Mr. William Clifton Macdaniel
Mr. Michael Lloyd McLaughlin II
Ms. Claudia L. Mele
Mr. Maya Nandakumar
Mr. Jose Ismael Payares
Mr. Jairo Enrique Pertuz
Ms. Lina Michele McDonald Santos
Mr. Robert Stillwell
EXECUTIVES PROGRAM
Charles D. Ardin, M.D.
Mr. William E. Brown
Mr. Colin Fletcher
Mr. Shane Foss
Mr. Gregory D. Givens
Mr. Clayton Hagerman
Mr. Gregory A. Knight
Christian P. Mehnert, Ph.D.
Mr. James A. Knight
Mr. Gregory D. Givens
Mr. Clayton Hagerman
Mr. Gregory A. Knight
Mr. Shilpa Amaram
Mr. Eric McGregor Bethea
Mr. Gregory C. Bowden
Mr. Bruce Emerson Campbell III
Mr. Adrian Lorenzo Celestino
Mr. Ian X. Chen
Mr. Matthew Jeffery Leetroe
Mr. Charles Lynn Miller III
Mr. Cristopher Pye
Ms. Carole D. Riekert*
2004
Mr. Joseph Edward Branch
Ms. Julie Davidson
Mrs. Aimee M. Donel
Mr. Donald Craig Easterling
Mr. Bradley James Ehrman
Mr. Michael Evans Ehrman
Mr. Ryan Halley
Mr. Christopher Idol*
Mr. Edward C. Cazier III
Ms. Diane L. Chamberlain
Anne M. Culotta, Ph.D.
Mr. Michael P. Darden
Mr. Nathan K. Ellis
Mr. J. Anthony Gallegos, Jr.
Mr. S. Todd Nunnally
Wayne J. Riley, M.D.
Mr. Guido J. Rivas
2003
Mr. Tony Beebe
Mr. Erich Robert Bell
Mr. Fadi Michael Bey
Mr. Aubrey Keith Bruce-Tagoe
Mr. Nathan Allen Byman
Mr. Kenneth Chen
Mr. Pang Chiu
Ms. Didi Du
Mr. Michael Gordon France
Mr. Charles Girard
Mr. Sean Florence Kennedy
Ms. Crystal Gene Maxwell
Ms. Carla Antonio Pagotto
Mr. Yan Pan
Mr. Vernon Scott Perry
Ms. Elizabeth Philips
Ms. Veronica Almeida Ribeiro
Mr. Nikhil Shah
Mr. David Alan Winkelmann
EXECUTIVES PROGRAM
Mr. Peter Andronaco
Thomas A. Blocher, M.D.
Mr. Michael Coffield
Cheng Kevin Ding, Ph.D.*
Mr. Douglas George Hock
Mr. Steven Edward Larson
Ms. Patricia S. Metcalf
2004
Mr. Joseph Edward Branch
Ms. Julie Davidson
Mrs. Aimee M. Donel
Mr. Donald Craig Easterling
Mr. Bradley James Ehrman
Mr. Michael Evans Ehrman
Mr. Ryan Halley
Mr. Christopher Idol*
Mr. Edward C. Cazier III
Ms. Diane L. Chamberlain
Anne M. Culotta, Ph.D.
Mr. Michael P. Darden
Mr. Nathan K. Ellis
Mr. J. Anthony Gallegos, Jr.
Mr. S. Todd Nunnally
Wayne J. Riley, M.D.
Mr. Guido J. Rivas
2003
Mr. Tony Beebe
Mr. Erich Robert Bell
Mr. Fadi Michael Bey
Mr. Aubrey Keith Bruce-Tagoe
Mr. Nathan Allen Byman
Mr. Kenneth Chen
Mr. Pang Chiu
Ms. Didi Du
Mr. Michael Gordon France
Mr. Charles Girard
Mr. Sean Florence Kennedy
Ms. Crystal Gene Maxwell
Ms. Carla Antonio Pagotto
Mr. Yan Pan
Mr. Vernon Scott Perry
Ms. Elizabeth Philips
Ms. Veronica Almeida Ribeiro
Mr. Nikhil Shah
Mr. David Alan Winkelmann
EXECUTIVES PROGRAM
Mr. Peter Andronaco
Thomas A. Blocher, M.D.
Mr. Michael Coffield
Cheng Kevin Ding, Ph.D.*
Mr. Douglas George Hock
Mr. Steven Edward Larson
Ms. Patricia S. Metcalf
2004
Mr. Joseph Edward Branch
Ms. Julie Davidson
Mrs. Aimee M. Donel
Mr. Donald Craig Easterling
Mr. Bradley James Ehrman
Mr. Michael Evans Ehrman
Mr. Ryan Halley
Mr. Christopher Idol*
EXECUTIVES PROGRAM
Mr. Jack S. Blanton, Jr.
Mr. Martin S. Blick
Ms. Kimberly K. Denney
Mr. Mark Ingebretson
Ms. Esther E. Jimenez
Ms. Carolyn Ann Matula
Stephen Henry Saboe, Jr.*
Mr. Chad A. Ridwell
Mr. Douglas P. White
2002
Anonymous
Mr. Arun Balakrishnan
Mr. Christian Beckett
Mr. John Pryor Brennan
Ms. Audrey Fersten
Mr. Jeffrey Floresca
Ms. Robin A. Holzer
Mr. Brent Konstanzer
Mr. John R. Montgomery*
Mr. Craig A. Parks
Ms. Nila N. Patel
Ms. Anne H. Phan
Mr. Pravas Sud
Mr. Scott Trulock
Ms. Michelle Weiss
Mr. Jeffrey Jude Wolfe
Mr. Ali Mohsin Zaidi
EXECUTIVES PROGRAM
Mr. Michael L. Andries
Mr. J. R. Arredondo
Ms. Lynn Byrd
Mr. Francisco Castro
2009
Mr. Jason Assir
Mrs. Jill Assir
Mr. Hugh Owen Ferguson
Mr. Lance Kian Granmayer*
Mr. Monesh Hemrajani
Ms. Karina Larsen
Ms. Weimiao Li
Mr. Lee Stover Nix
Ms. Anna Lydia Salinas
Mrs. Heather Marie Wright
Ms. Annie Wu

EXECUTIVES PROGRAM
Mr. Foyce L. Bensaid
Mr. Philip William Bryant
Ms. Lauren L. Byars
Mr. Peter Hsieh
Ms. Oluwemifun F. Koyejo
Mr. John Jarvis
Mr. Diego Molina*
Ms. Oblivione Ojo
Mr. Rohan Bairat*
Ms. Obiamaka Anyaegbu

2010
Mr. Heidi Ann Pulido
Mr. Aaron Sampson
Mr. Jeffrey Shu
Mr. Ravi Stewart
Mr. Mr. David Tips
Mr. David Samuel Verbitsky
Mr. Koby West
Mr. Tony Yiu

EXECUTIVES PROGRAM
Ms. Nathalie Aunanza
Mr. Brandon P. Baudin
Mr. Ted L. Christiansen
Mr. Miguel A. De la Torre
Mr. Joel L. Dickerson
Mr. Gerald Albert Ducey
Mr. Nasser L. Fahmy
Ms. Nancy Gardner
Ms. Angelia Garcia Gonzalez
Mr. Garry King
Ms. Olga Yasvilya Kostenko
Ms. Holli Ladhani
Mr. Shaheen Ladhani*
Mr. Olivier Jean Lenormand
Mr. Jeffrey O. Nyanteh
Ms. Yuhok S. Raymaker
Mr. Robert Milton Rowllett II

PROFESSIONALS PROGRAM
Mr. Dipak Amin
Ms. Serina Balsara
Mr. John Arthur Burns, Ph.D.
Mr. Brian Carey
Ms. Emily Boggs
Mr. Evelyn Barnette
Mr. Amish Patel
Mr. Timothy Beller
Ms. Cassondra Winter
Mr. Brian Hill Vaden
Ms. Audrey Nicole Williams

2011
Mr. Hui Li
Ms. Heather Lee Mattingly
Ms. Melissa Nora Mohr
Ms. Maria Norris
Ms. Sarah Watson Ofner
Mr. Marcus Ray Owens
Mr. Jesus Andres Patino*
Mr. William Wistar Pike
Ms. Heidi Ann Pulido
Mr. Aaron Sampson
Mr. Jeffrey Shu
Mr. Ravi Stewart
Mr. David Tips
Mr. David Samuel Verbitsky
Mr. Koby West
Mr. Tony Yiu

EXECUTIVES PROGRAM
Mr. Chris Belz
Ms. Jessica Berger
Mr. Evan Bertrand
Mr. Ryan Carrey
Mr. John Christophe Champion
Mr. Prem Chandrasekharan
Mr. Rick Conyers
Mr. Jean-Benoit Daumerie
Ms. Lonna Dickenson
Ms. Ann Chiles Frost
Mr. Mark F. Gandin
Ms. Erica Garcia
Mr. Simone Gihrinda
Mr. Michael Hart*
Mr. Dylan Hedrick
Ms. Natalie Higdem
Mr. H. Jordan High
Mr. Brett Johnson
Ms. Ty Johnson
Mr. Wesley Lantrip
Ms. Lise LeBlanc
Mr. Albert Q. Li
Mr. Charles Litton
Ms. Mahaa Majumdar
Mr. Tony Manzur
Mr. Sam Mason
Mr. Adam Owen McConnell
Ms. Macy Middleton
Mr. David Merritt Mims
Mrs. Radost Mims
Mr. Vikram Nath
Mr. Daniel O’Donnell
Ms. Iara T. Palacios

PROFESSIONALS PROGRAM
Mr. Dean Alexander
Mr. Vikas Bahl
Ms. Tanesha Canady Barton*
Mrs. Mary- Margaret Bost
Mr. Adam Robert Bransford
Mr. Daniel J. Caesar
Ms. Karen Crofton
Ms. Emily Crose
Mr. Daniel Da Silva
Mr. John Davies
Mr. Aaron Keith Davis
Mr. Mark Andrew DiBella
Ms. Lauren Eileen Grabski

2012
Mr. Brian Redmond
Ms. Susan Rudolph
Ms. Pallavi Saxena
Mr. Woodrow Scott
Mr. Seneca Silkenson
Mr. Fred Valizadeh
Mr. Mark Howard Ware
Ms. Aaron Wolf

EXECUTIVES PROGRAM
Mr. Juan M. Bedia
Mr. Kurt Chase
Ms. Lorie L. Clements
Mr. Arnaud Desalos
Mr. Aaron Doughty
Mr. Anders T. Johnson
Mr. Madhav Kolli
Mr. Ivan Pineda*
Mr. Shakir Shamsy
Mr. Nikhil Shenoi
Ms. Diane Summers
Mr. Momin Syed
Mr. John Wheat
Mr. Brian Wing

PROFESSIONALS PROGRAM
Mr. Michael Aliprandi
Ms. Barb Campbell
Ms. Mabul Cristina Castillo
Mr. Richard B. Colvin, Jr.
Mr. Khaled Mahmoud El Dorry
Mr. Jordan Calhoun Essary
Mr. Tareq Fasheh
Mr. Todd Matthew Green
Ms. Rachael Leah Holland*
Mr. Craig Horak
Ms. Bonnie Houston*
Ms. Laura Elizabeth Kamrath
Mr. Stanley Kazibwe
Ms. Stacy Rasmussen Kindsfather
Ms. Christine Elaine Lambeth
Mr. Mark Leiman
Mr. Mark Steven Letsoos
Ms. Amy Price Markwort
Ms. Marcela Maria Masso
Mr. Brian James McCarty
Mr. Andrew Edward Pepyne
Mr. Samuel Robles
Mr. Vinay Sarda

Ms. Kristina Nicole Mays
Mr. Sohrab Alexander Sardual
Mr. Mark Siler
Mr. Jeremy Scott Silvas
Mr. Jacob Umbrico
Mr. Aaron Nathaniel Webb
Ms. Amanda Nicole Williams
Ms. Nicol M. Zabak

2013
Ms. Leah Brown
Ms. Tina Huong Dong
Mr. Ravi Dubey
Mrs. Kenzel Fallen
Mrs. Lacey Goosse
Ms. Pallavi Rani Hisaria
Ms. Mary Ann Lee
Mr. Fernando Magalhaes
Mr. Jimmy Moffett
Mr. Carlos Jose Parra
Mr. Ramesh Rajasekeran
Ms. Erica Lourdes Sedeno
Mr. Scott Alexander Vanderpoel
Ms. Puja Verma
Mr. Brian Howard Walker
Mr. Xinjie Wang
Mr. Andrew Wilson

EXECUTIVES PROGRAM
Mr. Anthony Aiken
Ms. Kristina Nicole Mays
Mr. Andrew Marzorilla
Ms. Tamara Moniz
Mr. William Barnett
Ms. Jennifer Calkins
Mr. David Samuel Verbitsky
Mr. Andrew Baker
Mr. Marco Baltazar
Mr. Stewart Batsell
Mr. James Battista
Mr. Andrew Baxter
Mr. Matthew Bennett
Mr. Nathaniel Besser
Mr. Guillermo Besserer-Ochoa
Mr. Vilas Bhuchar
Ms. Emily Boggs
Mr. Benjamin J. Braunstetter
Ms. Megan Breitenwischer
Mr. Dougal Cameron
Mr. Brian Carey
Mr. Javier Cavaco
Mr. Christopher Cauldie
Mr. Daniel Chang
Mr. Enoch Aaron Chang
Ms. Sabrina Chou
Mr. Darren Clifford
Mr. Jacob Clymer
Mr. Frank Daily
Ms. Zakiya Davis
Mr. Eden Deng
Mr. Jorge Diaz Granados
Mr. Tian Ding
Mr. Ryan Elkins
Mr. Jordan Engel
Ms. Emma Fauss
Mr. Etan Golubtchik
Mr. Jordan Enger
Ms. Ramon Mohrcharla, M.D.
Mr. David Manzano
Mr. Richard Woody Saylor
Mr. Randal Reid Whittaker
Mr. Sean Kristofor Willis

PROFESSIONALS PROGRAM
John Arthur Burns, Ph.D.
Mr. Ignacio Chivilo
Mr. Victor David Cota
Mr. Cody Allen Hampshire
Ms. Kristine Han Vu Hu
Ms. Kristina Nicole Mays
Milos Milosevic, Ph.D.
Ms. Patricia Yetunde Mobolade
Mr. Erik Morad
Mr. Gibu Philip
Mrs. Nissa Nicole Picard
Mr. Dustin Ray Priemer
Mr. Andrew Ramirez III
Mrs. Diana Rapp
Ms. Lara Robles
Mr. Charles Michael Roseland
Mr. Jay Vinekar*
Mr. Ramsay Dean Zaki

2014
Mr. Malak Boland
Ms. Cristy Casey
Mr. Brian Carey
Mr. Andrew Baker
Mr. Marco Baltazar
Mr. Stewart Batsell
Mr. James Battista
Mr. Andrew Baxter
Mr. Matthew Bennett
Mr. Nathaniel Besser
Mr. Guillermo Besserer-Ochoa
Mr. Vilas Bhuchar
Ms. Emily Boggs
Mr. Benjamin J. Braunstetter
Ms. Megan Breitenwicher
Mr. Dougal Cameron
Mr. Brian Carey
Mr. Javier Cavaco
Mr. Christopher Cauldie
Mr. Daniel Chang
Mr. Enoch Aaron Chang
Ms. Sabrina Chou
Mr. Darren Clifford
Mr. Jacob Clymer
Mr. Frank Daily
Ms. Zakiya Davis
Mr. Eden Deng
Mr. Jorge Diaz Granados
Mr. Tian Ding
Mr. Ryan Elkins
Mr. Jordan Engel
Ms. Emma Fauss
Mr. Etan Golubtchik
Mr. Jordan Enger
Ms. Ramon Mohrcharla, M.D.
Mr. David Manzano
Mr. Richard Woody Saylor
Mr. Randal Reid Whittaker
Mr. Sean Kristofor Willis

PROFESSIONALS PROGRAM
John Arthur Burns, Ph.D.
**Leadership & Support**

### 2013 Professionals Program (continued)

**Ms. Bertha Villatoro**  
**Mr. Jeffrey Watts**  
**Mr. Xiang Xu**  
**Mr. Wei Zhang**  
**Mr. Zhong He Zhang**  
**Mr. Xiao Zhang**  
**Ms. Mosha Zhao**  
**Mr. Andres Zoldi**  

*Jones Alumni Class Ambassador*

### Friends

- Anonymous
- Mr. J. Michael Ables
- Jessica Nolley Adkins
- Mr. Saud J. Al Dhafeeri
- Dr. and Mrs. Bobby R. Alford
- Ms. Caroline Allison
- Mr. Michael R. Alsup
- Arnie Altsuler
- Laura and John Arnold
- Mr. William M. Arnold
- Mr. Sandy P. Aron
- Dr. Richard R. Batsell
- Mr. John C. Beddow
- Ms. Sandra Beno
- Ms. Marie C. Bergeron
- Mr. and Mrs. Bruce R. Bilger
- Mr. and Mrs. John Bookout, Jr.
- Ms. Cindy Boyd
- Ms. Vicki Whamond Brethauer and Mr. Neil L. Brethauer
- Mr. Philip J. Burguiere
- Mrs. Deirdre Urano Byman
- Mrs. Nancy Packer Carlson
- Ms. Lisa Landau Carnoy
- Mr. John A. Carrig
- Gary W. Chiles, Ph.D.
- Ms. Janet F. Clark
- Ms. Kitty Coleman
- Mr. and Mrs. T. Jay Collins
- Mr. James M. Dailey
- Mr. James M. Davis
- Ms. Deborah Daniels Dawson
- Mr. and Mrs. C. Richard Everett
- Ms. Lynn Laverty Eisenhans
- Ms. Julie Farr
- Mr. and Mrs. Jerry E. Finger
- Jeff Fleming, Ph.D.

- Mr. William Blair Focke
- Mrs. Jo Lynn Foote
- Sarah L. Fooshee, M.D.
- Mr. and Mrs. Peter J. Fluor
- Leon Freedman, M.D.
- Ms. Lisa L. Fulenwider
- Mrs. Suzie Galloway
- Carolyn and Chad Gardner
- Mr. Larry D. George
- Dr. and Mrs. Jack M. Gill
- Dr. and Mrs. William H. Glick
- Ms. Kelly Goodman
- Mr. and Mrs. James T. Hackett
- Mr. and Mrs. Joseph A. Hafner, Jr.
- Mr. Greg Hambrick
- Mrs. Catherine Butler Hawthorn
- Mr. and Mrs. Hubert Franklin Hawthorn
- Mr. and Mrs. B. B. Hollingsworth, Jr.
- Mrs. Janet Y. Wong-Huie and Mr. Tommy O. Huie
- Mr. Rick Hutcheson
- John and Rusty Jaggers
- Ms. Mary Jones
- Mr. Ken W. Janda
- Mr. Rodman C. Johnson
- Ms. Suzanne Lehman Johnson
- Mr. Richard Dell Jones
- Ms. Maria Kang and Kris Ramesh, Ph.D.
- Mr. Arthur Kaplin
- Mrs. Lawryn Heath Kasper
- Ms. Jessica Keiser
- Mr. and Mrs. Donald M. Kendall
- John Rains Kelly, Ph.D.
- Mr. Akshay Khanna
- Mr. David Edward Kibler
- Mr. Keith Kreuer
- Mr. Richard Leader
- Mr. Jim Leavens
- Mr. Rodrigo Leyton
- Mr. Malvern D. Lusky
- Ms. Deborah Mansfield
- Ms. Deborah Mansfield
- Mr. Herbert Marchand
- Mr. Lamar D. Mathews
- Mr. and Mrs. Michael Malcolm McCants
- Mr. and Mrs. Richard K. McGee
- Mr. and Mrs. Burt McMurtry
- Mr. Ray McCauley
- Mr. Tom McDonald
- Ms. Marcy McQueen
- Mr. Gary Milavec

- Mr. Steven L. Miller
- Mr. Raj Mohindroo
- Mr. Mark Murdock
- Dr. and Mrs. H. Albert Napier, Jr.
- Mr. H. Joe Nelson III
- Ms. Quynhmai Le Nguyen
- Mr. and Mrs. Ralph S. O’Connor
- Mr. Ed Olikkola
- Margaret and Floyd Ostrom
- Mrs. Elizabeth Lovett Horn Ozden
- Mr. Gary Payne
- Mr. and Dr. Adam C. Peakes
- Ms. Courtney Phillips
- Ms. Donna Marie Platt
- Mr. and Mrs. James J. Posti
- Mr. and Mrs. Robert Lynn Potter
- Mr. Paul E. Pryzant
- Mr. and Mrs. Risher Randall
- Mr. John Reale
- Mr. Ben Renberg
- Morton Allan Rudberg
- Mr. John Sasscer Sanders, Jr.
- ShelbyScarborough
- Mr. Andy Shurtleff
- Mr. and Mrs. L. E. Simmons
- Mr. Herbert D. Simons
- Mr. Walter F. Smith
- Mrs. Jody Anne Sommer and Mr. Allan Sommer
- Mr. Larry Stuart
- Mr. Jerry S. Sullivan
- Mr. Malcolm Sykes
- Mrs. Allison Kendrick Thacker and Mr. Troy W. Thacker
- Mr. and Mrs. Stephen M. Trauber
- Mr. William Trout
- Mrs. Henry Y. W. Tsang
- Mr. Philip A. Tuttle
- Mr. John Malcolm Waddell
- Ms. Katherine Warren
- Dan Edward Watson, Ph.D.
- Mr. Frank E. Watson
- Ms. Katherine Weldon-Mitchum
- Ms. Laurie Leigh White
- Mr. and Mrs. James F. Wiggins
- Sandi Heysinger and Richard Williams
- Mr. and Mrs. David Wolff
- Alan J. Ying, M.D.
- Mr. and Mrs. David E. Ziegler
- Ms. Mosha He Zhao

### Corporations and Foundations

- Amegy Bank
- Anadarko Petroleum Corporation
- Ann Risk Services Association for Corporate Growth
- Bank of America
- CFA Societies of Texas
- CFA Society of Houston
- Chevron U.S.A. Inc.
- Citigroup, Inc.
- ConocoPhillips
- Deloitte LLP
- Diamond Fiberglass
- E360, LLC
- Ernst & Young Foundation
- Ernst & Young LLP
- Exxon Mobil Corporation
- Fulbright & Jaworski L.L.P.
- GE Energy
- Greater Houston Business Ethics Roundtable
- Grojean & Associates
- Halliburton Company
- Hays Companies
- H-E-B Tournament of Champions Charitable Trust
- JFE Steel
- Linscomb & Williams, Inc.
- Marathon Oil Company Foundation
- Marathon Oil Corporation
- Nomura Holding America Inc.
- North Highland
- Oceanering International, Inc.
- Phillips 66
- Protean Performance Solutions, Inc
- Salient Partners
- Scurlock Foundation
- Shell Oil Company
- Sidney Austin LLP
- Spectra Energy Foundation
- Stewart Information Services Corp
- SySCO Corporation
- Wells Fargo
IN MEMORIUM

Jack S. Blanton Sr.  (1927-2013)
Emeriti Member, Council of Overseers, Jones School

Jack was president of Eddy Refining Company and an emeriti council of overseers member. He served on the council from 1979 to 2007. Jack was active in many civic organizations and, in addition to higher education, contributed his efforts to advancing health care and the arts. He served as chair of Houston Endowment Inc. and the Greater Houston Chamber of Commerce and on the boards of Houston Methodist Hospital, the Texas Medical Center and the Houston Zoo. Jack also served on the boards of Ashland Oil, Texas Commerce Bancshares, Baker Hughes, Burlington Northern, Southwestern Bell and other companies. A memorial service was held January 4 at St. Luke’s United Methodist Church.

Bob McNabb  (1947-2013)
Member, Council of Overseers, Jones School

Bob served on the council of overseers since 2002, providing advice and support to both Gil Whitaker and Bill Glick. He nominated many of the Jones School’s council members, as he helped recruit top talent to the council and in his work at Korn Ferry, where he was executive vice president. A memorial service was held August 26, at St. Martin’s Episcopal Church. In lieu of customary remembrances, the family requested with gratitude that memorial contributions in Bob’s memory be directed to the St. Martin’s Episcopal Church Hope and Healing Center.

Tina Smith  (1971-2013)
Technology and Procurement Manager, Jones School

Tina was a familiar face at the Jones School over the last four years and known for her optimistic attitude, willingness to help in any situation and the warmth she brought on a daily basis to McNair Hall. Elaine Brewer and her team in the Office of Technology shared this sentiment in remembering Tina – “We will miss your laugh, your caring personality and the way you made everyone you met feel special. You were our role model, always positive, brave and strong. You took care of everyone before taking care of yourself and you were everyone’s friend, confidante and sister. You said OOT was your sunshine on a cloudy day but the reality is, you were ours.” She is survived by her son, Joshua Smith, of Houston; her parents Alice Robinson and Bernard Smith; sister Danielle Daniels; and brothers, Chris and Kenneth Robinson, of Florida. Funeral services for Tina were held October 5 in Jacksonville, FL.